



March 3, 2026

Company Name: USHIO INC.
 Representative Takabumi Asahi, President and Chief Executive Officer
 (Code Number: 6925, Prime Market of the Tokyo Stock Exchange)
 Name and Title of Contact Person: Hiromi Ito, General Manager, Accounting and Finance Department
 (TEL +81-3-5657-1000 (from overseas))

(Progress of Disclosed Matter) Notice Concerning the Completion of Acquisition of Shares in a Newly Established Subsidiary of ams-OSRAM AG (Making it a Subsidiary of USHIO) and Change of its Corporate Name

USHIO INC. (hereinafter the “Company”) previously announced, in the timely disclosure dated July 29, 2025, entitled “Notice Concerning the Acquisition of Shares in a Newly Established Subsidiary of ams-OSRAM AG (Making it a Subsidiary of USHIO),” that it intended to acquire all shares of a newly established subsidiary of OSRAM GmbH, thereby making it a subsidiary of the Company, and to acquire assets related to the business for industrial and entertainment applications from ams-OSRAM (hereinafter the “Transaction”). The Company hereby announces that it completed the acquisition of shares of OSRAM ENI GmbH, a subsidiary newly established by OSRAM GmbH, and the acquisition of assets related to the industrial and entertainment lamps business operated by OSRAM ENI GmbH.

In addition, as part of the procedures for the completion of the Transaction, the trade name of OSRAM ENI GmbH is changed to “USHIO INE GmbH.”

1. Outline of the subsidiary to be transferred

(1) Name	OSRAM ENI GmbH (New trade name: USHIO INE GmbH)
(2) Location	Nonnendammallee 44, 13629 Berlin, Germany
(3) Title and name of the representative	Managing Director: Rainer Barthel, Michael Goehr
(4) Business overview	Design, manufacturing, and sales of lamps for industrial and entertainment applications
(5) Share capital	EUR25,001
(6) Date of establishment	October 6, 2025

2. Number of shares acquired, the acquisition price, and the status of shares held before and after the acquisition

(1) Number of shares held before the transfer	0 (Voting rights ownership ratio: 0%)
(2) Number of shares acquired	25,001 shares
(3) Acquisition price	Common stock of the subsidiary to be transferred and related assets to be acquired (approximate amount): 88.5 million euros (approximately 16.2 billion yen) Advisory and other expenses (approximate amount): 6.1 million euros (approximately 1.1 billion yen) Total (approximate amount): 94.6 million euros (approximately 17.3 billion yen)
(4) Number of shares held after the transfer	25,001 shares (Voting rights ownership ratio: 100.0%)

※ The amounts in Japanese yen in parentheses were calculated at an exchange rate of 183 yen to the euro.

3. Change of trade name

(1) Reason for change

In connection with the subsidiary becoming our wholly owned subsidiary, the trade name will be changed to "USHIO INE GmbH."

(2) New trade name [Trade name in English]

USHIO INE GmbH

(3) Scheduled date of change

March 16, 2026

4. Future outlook

The impact of the transaction on the consolidated financial results for the fiscal year ending March 2026 is currently being assessed, and we will promptly disclose any material matters as soon as they become clear.