

USHIO

Businesses and Markets

Industrial Processes (IP)

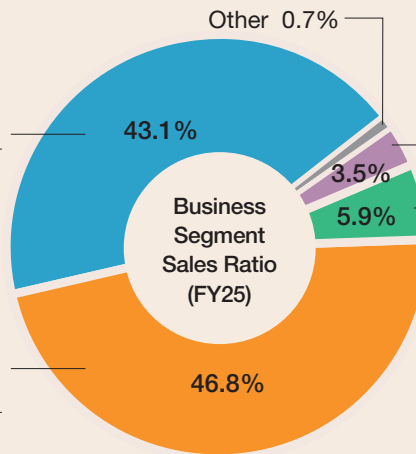
Help create comfortable and convenient social infrastructure with optical processing technologies

Manufacturing processes, such as for: Semiconductors, electronic devices, EV, Building materials and printing, etc.

Visual Imaging (VI)

Delight people and deliver shared experiences to people through imaging and lighting technologies

Large-scale video production and operation of entertainment spaces (theme parks, cinemas, events), Control rooms and video systems for public facilities and businesses



Life Sciences (LS)

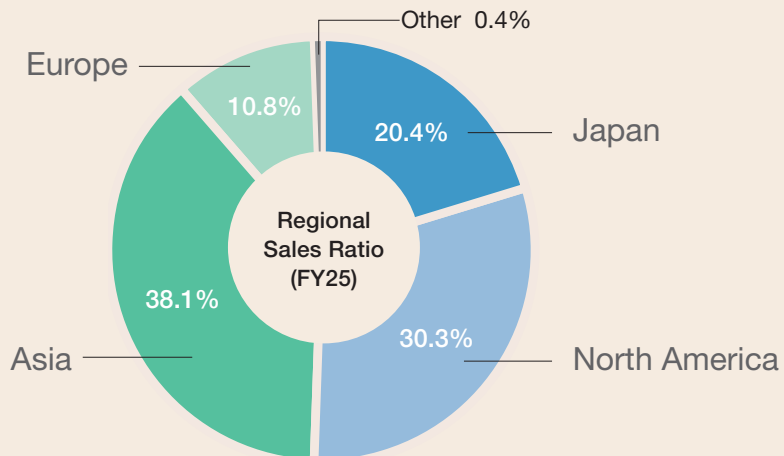
Apply optical technology for better living and a better planet

Extension of healthy life expectancy (Environmental hygiene, healthcare, pharmaceuticals, drug development), Contribution to improving and preserving the human environment, Eliminating conditions that cause disease and contributing to the maintenance of health

Photonics Solutions (PHS)

Collaborate with customers to co-create and deliver value through photonics technology that contributes to social progress

Use with semiconductor manufacturing equipment, Integration with laser cinema and AR/VR, Medical examinations, such as for genetic sequencing, ophthalmology, and internal medicine



Annual Sales

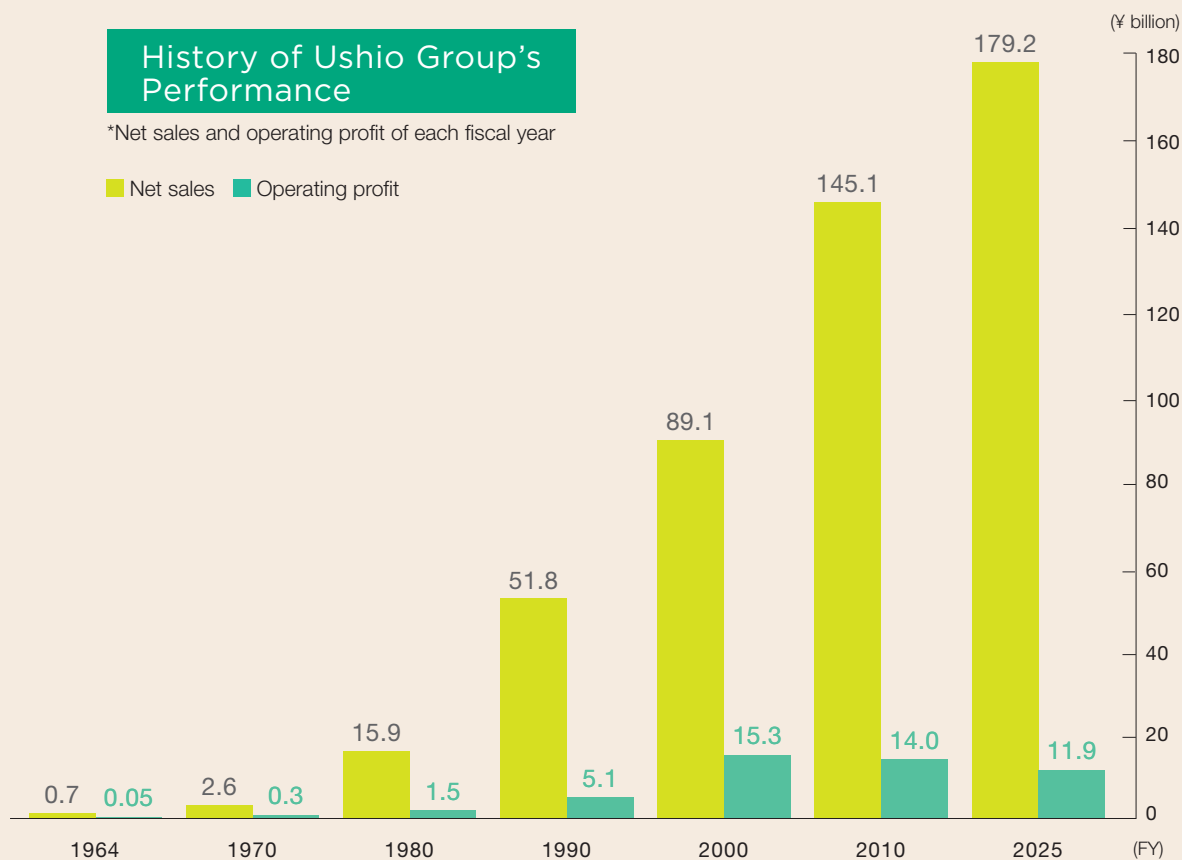
¥179.2 billion

	(¥ million)			
Fiscal year	2022	2023	2024	2025
Net sales	175,025	179,420	177,616	179,211
Operating profit	15,861	12,976	8,825	11,959
Ordinary profit	20,144	16,088	12,451	13,346
Total assets	323,622	337,546	297,304	331,078

History of Ushio Group's Performance

*Net sales and operating profit of each fiscal year

■ Net sales ■ Operating profit



*Performance of 1964 and 1970 are non-consolidated

1964

Ushio began operations as a manufacturer of industrial light sources. The company has since evolved into a “light creator” that provides light units, equipment, systems, and services through developing new light sources and developing and applying proprietary optical technology. Ushio’s light technology is not only for “illumination” but is also widely employed in cutting-edge industrial segments and the science and technology arena as an energy source. In addition to producing countless products that have captured the top global share, we are currently cultivating new business fields in areas such as biotechnology, medical application, and the environment.

Global market share **85%**



UV lamps for semiconductor lithography

Global market share **90%**



Large field steppers for cutting-edge IC package substrates

*Cutting-edge IC package substrate market (Stepper market)

Global market share **50%**



Direct Imaging (DI) Lithography Equipment

*IC package substrate market (DI market)

Global market share **85%**



UV lamps for liquid crystal lithography

Global market share **90%**



Panel photo-cleaning equipment

Global market share **80%**



Optical alignment equipment

Global market share **35%**



Digital cinema projectors

Global market share **80%**



Lamps for cinema projectors

Global market share **80%**



Halogen heaters for toner fixing

45 companies

Europe

USHIO

Ushio Europe B.V.

Ushio France S.A.R.L.

Ushio Germany GmbH

Ushio U.K., Ltd.

Ushio Poland Sp. z o.o.

R&D, manufacturing and distribution of UV lamps and devices for curing and disinfection, IR heating and drying lamps and systems, tanning lamps, as well as greenhouse lamps

Sales of super high-pressure UV lamps, xenon short-arc lamps, halogen lamps, metal halide lamps, laser diodes, LEDs and UV LED modules, excimer lamps and modules, sports facility lighting, optical equipment, medical devices and various power supplies

Ushio INE GmbH

Design, manufacture, and sale of industrial and entertainment lamps

CHKISTIE

Christie Digital Systems Germany GmbH

Sale of various projectors for business use such as digital cinema projectors and projector-related products, provision of total solutions related to various projection displays, and provision of network monitoring systems for devices

Asia Pacific

USHIO

Ushio Asia Pacific Pte. Ltd.

Sale and technical support of super high-pressure UV lamps, xenon short-arc lamps, halogen lamps, mold protection devices, optical system products and other products

Ushio Asia Pacific (Thailand) Ltd.

Sale of various UV lamps, lamps for manufacturing electrical components and devices, lamps for illumination, xenon lamps for cinema, lamps for OA equipment, and other light sources and equipment

Ushio Asia Pacific Vietnam Co., Ltd.

Sale and technical support of super high-pressure UV lamps, xenon short-arc lamps, halogen lamps, units for OA equipment, optical systems, illumination products and solutions, medical devices and other products

Ushio Taiwan, Inc.

Sale and technical support of super high-pressure UV lamps, xenon short-arc lamps, halogen lamps, excimer units, excimer lamps, Laser Diodes, LEDs, various lithography tools, optical equipment, and lighting fixtures

Ushio Korea, Inc.

Sale and technical support of super high-pressure UV lamps, xenon short-arc lamps, halogen lamps, various lithography tools, water treatment reactor, medical/bio equipment, illumination, optical equipment and other products

Ushio Hong Kong Ltd.

Sale of halogen lamps/LED modules for OA equipment, light sources for projectors, UV-LED modules for printing, LED lamps for illumination, environmental hygiene devices, and other products

Ushio Shanghai, Inc.

Sale of super high-pressure UV lamps, xenon short-arc lamps, halogen lamps, various lithography tools, optical equipment, excimer units, excimer lamps, medical equipment, illumination, illumination design, environmental hygiene devices and other products as well as maintenance services

Number of Employees

5,898 employees

Ushio (Suzhou) Co., Ltd.

Design, manufacture and sale of optical processing equipment, industrial equipment for LCD and semiconductors, and other products

Ushio (Shaoguan) Co., Ltd.

Manufacture and sale of halogen lamps for OA equipment

Ushio (Guangzhou) Co., Ltd.

Manufacture and sale of halogen lamps/LED modules for OA equipment, light sources for projectors, light sources for moving light, UV-LED modules for printing

Ushio Philippines, Inc.

Manufacture of xenon lamps for cinema projectors, UV short and long-arc lamps, and halogen lamps for illumination

Ushio Asia Trading Limited

Import and export of light source systems, light sources and components for Ushio Group companies, as well as sale and maintenance services

Ushio Shenzhen, Inc.

Christie Digital Systems Australia Pty. Ltd.

Christie Digital Systems (Hong Kong) Ltd.

Christie Digital Systems (India) Pvt. Ltd.

Christie Digital Systems (Shanghai) Co., Ltd.

Sale of various projectors for business use such as digital cinema projectors and projector-related products, provision of total solutions related to various projection displays and provision of network monitoring systems for devices

Christie Digital Systems (Shenzhen) Co., Ltd.

Development and manufacture of various projectors for business use such as digital cinema projectors and other imaging-related equipment

Japan

USHIO

Ushio Inc.

Light application products, industrial equipment and other businesses

USHIO

Ushio Lighting, Inc.

Manufacture and sale of lamps, lighting fixtures and devices of LED, Laser Diode, or halogen for general and special lighting

Sale of professional stage lighting systems, projectors, LED / LCD displays, marine lighting systems, security lighting systems, exposure systems, injection molding machines, mold protection device, inspection systems, plastic raw materials / valve / joint / tube, and FA systems

XEBEX

Xebex Inc.

Sale, installation and maintenance of digital projection systems, sound and imaging systems, screens, and peripheral equipment
NOC / call center service

CHRISTIE

**ADTEC Engineering Co., Ltd.**

Design, manufacture and sale of exposure system for PCB, and various general industrial automation systems

**Sunsorit, Inc.**

Development, manufacture, sale, wholesale and import/export business of beauty products for cosmetic medicine and cosmetic medical devices

Wholesale of cosmetic medical devices, beauty products for cosmetic medicine and related consulting services to university hospitals, general hospitals, private hospitals, medical esthetic salons, medical agencies, and beauty shops

Americas

**Ushio America, Inc.**

Design, manufacture, sales, and support of precision lighting technologies, including super high-pressure UV, xenon short-arc, halogen and excimer lamps, as well as LEDs, laser diodes, alongside excimer units, advanced optical equipment, and lithography tools tailored for semiconductor and specialty applications.

**Christie Digital Systems USA, Inc.****Christie Digital Systems Mexico S. de R.L. de C.V.****Christie Digital Systems South America Ltda.****Christie Digital Systems Colombia S.A.S.**

Sale of various projectors for business use such as digital cinema projectors and projector-related products, provision of total solutions related to various projection displays, and provision of network monitoring systems for devices

Christie Digital Systems Canada Inc.

Development, manufacture and sale of various projectors for business use such as digital cinema projectors and other imaging-related equipment

Christie Digital Systems Innovations ULC

Development of various projectors for business use such as digital cinema projectors and other imaging-related equipment

**Necsel Intellectual Property, Inc.**

Design, manufacture and sale of laser solutions selling wavelengths from UV – Visible – IR into the projection, telecom, industrial, medical and life sciences markets

**Event Audio Visual Group, Inc. (d.b.a. Nationwide Wholesale Video)**

Rental of large digital projectors for various events

Board of Directors and Audit & Supervisory Board Members/Domestic Business Bases

Board of Directors and Audit & Supervisory Board Members (As of June 29, 2026)

President and Chief Executive Officer

Takabumi Asahi

Director

Tetsuo Nakano

Director

Kazuhisa Kamiyama

Outside Director

Masatoshi Matsuzaki

Outside Director

Mika Masuyama

Outside Director

Kohei Morikawa

Director and Audit & Supervisory Committee
Member

Makoto Kinoshita

Outside Director and Audit & Supervisory
Committee Member

Rei Sugihara

Outside Director and Audit & Supervisory
Committee Member

Akemi Sunaga

Business Bases in Japan

Ushio Inc.

Head Office

31F Sumitomo Fudosan Tokyo Mita Garden Tower,
3-5-19, Mita, Minato-ku, Tokyo 108-0073, Japan
TEL: +81 3-5657-1000 FAX: +81 3-5657-1020

Harima Division

1194, Sazuchi Bessho-cho, Himeji-shi,
Hyogo 671-0224, Japan
TEL: +81 79-252-4381 FAX: +81 79-253-6262

Yokohama Division

6409 Moto-Ishikawa-cho, Aoba-ku, Yokohama-shi,
Kanagawa 225-0004, Japan
TEL: +81 45-901-2571 FAX: +81 45-901-1004

Gotemba Division

1-90 Komakado, Gotemba-shi,
Shizuoka 412-0038, Japan
TEL: +81 550-87-3000 FAX: +81 550-87-3200

Kyoto Division

66-3 Higashikujominamikawabe-cho,
Minami-ku, Kyoto-shi, Kyoto 601-8034, Japan
TEL: +81 7-5682-2338 FAX: +81 7-5682-2267

Osaka Branch

12F Shin-Osaka Prime Tower, 6-1-1, Nishi-Nakajima,
Yodogawa-ku, Osaka 532-0011, Japan
TEL: +81 6-6306-5711 FAX: +81 6-6306-5718

USHIO INC.
www.ushio.co.jp/en/

*Information included in this book is as of March 31, 2026 unless specifically mentioned.



2607Ko①-450Ko①