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Securities Code: 6925

June 7, 2018

To Our Shareholders:

1-6-5 Marunouchi, Chiyoda-ku, Tokyo

USHIO INC.

Kenji Hamashima, President and Chief Executive Officer

# Notice of the 55<sup>th</sup> Annual General Meeting of Shareholders

The Company would hereby like to request shareholders to attend the Company's 55<sup>th</sup> Annual General Meeting of Shareholders as described below.

If you are unable to attend the meeting on the date, you may also exercise your voting rights in writing or by an electromagnetic method. We kindly request you to read the following Reference Document for the Annual General Meeting of Shareholders and exercise your voting rights by no later than 5:15 p.m., June 27, 2018 (Wednesday).

Sincerely yours,

1. Date: 10:00 a.m., June 28, 2018 (Thursday) (The reception desk opens at 9:00 a.m.)

**2. Venue**: 11F, *Kujaku* Hall, KKR Hotel Tokyo 1-4-1 Otemachi, Chiyoda-ku, Tokyo

3. Purposes:

Matters to be reported:

The Business Report, the Consolidated and Non-Consolidated Financial Statements and the Results of Consolidated Financial Statement Audits by the Accounting Auditor and the Audit and Supervisory Committee for the 55<sup>th</sup> business period (April 1, 2017 to March 31, 2018)

## Mateers to be resolved:

**Proposal No. 1**: Appropriation of Surplus

Proposal No. 2: Election of Seven (7) Directors (excluding directors who are Audit & Supervisory Committee

Members)

**Proposal No. 3**: Election of Three (3) Directors who are Audit & Supervisory Committee Members

- Please be advised that no gifts will be provided to attending shareholders.
- o "Notes to the Consolidated Financial Statements" and "Notes to the Non-consolidated Financial Statements" are available (Japanese only) online via the Company's website(http://www.ushio.co.jp), pursuant to provisions of laws and regulations as well as the Articles 15 of the Articles of Incorporation of the Company.
  - The aforementioned documents posted on the Company's website are subject to audits by the Accounting Auditor and the Audit and Supervisory Committee.
- o If there are any revisions to the Reference Document for the Annual General Meeting of Shareholders, Business Report, and/or the Consolidated and the Non-Consolidated Financial Statements, such revision will be shown on the Company's website (http://www.ushio.co.jp).

# Reference Document for the Annual General Meeting of Shareholders

### **Proposals and Referential Matters**

### Proposal No. 1: Appropriation of Surplus

The Company would like to appropriate surplus as follows.

Year-end Dividend

Striving to constantly remain cognizant of the fact that returning profits to shareholders is one of the top priorities of corporations, the USHIO Group's basic policy is to provide stable and consistent returns of profits to shareholders, while endeavoring to enhance its financial position and business foundations.

Based on this policy, comprehensively taking the business environment, business results, share price level and ratio of dividends to net assets, etc. into consideration, the Company would like to distribute the year-end dividend to assign an annual dividend of 26 yen per common share as in the previous fiscal year as indicated below.

- (1) Kind of the dividend property
  Cash
- (2) Matters regarding assignment of the dividend property and the total amount of the dividend property An annual dividend: 26 yen per common share

  The total amount of the dividend property: 3,329,433,328 yen.
- (3) The day on which such distribution of dividend of surplus takes effect On June 29, 2018

# **Proposal No. 2:** Election of Seven (7) Directors (excluding directors who are Audit & Supervisory Committee Members)

The terms of office of all nine (9) Directors (excluding directors who are Audit & Supervisory Committee Members; the same applies hereafter in this proposal) will expire at the close of this Annual General Meeting of Shareholders. The Company hereby proposes the election of seven (7) Directors, decreasing by two (2) Directors in order to streamline the Company's management system.

The Audit & Supervisory Committee has judged that all candidates for Directors are eligible with regard to this proposal.

The following are candidates for Directors.

Candidate number	Name (Date of Birth)	Brief profile, position, responsibility at the Company and significant concurrent positions held	Number of the Company's shares owned			
	Jiro Ushio (February 12, 1931)	Mar. 1964 Established USHIO INC. and served as President and Chief Executive Officer Apr. 1979 Chairman and Chief Executive Officer (incumbent) (Significant concurrent position) Chairman, The USHIO Foundation Chairman, Nippon Institute for Research Advancement	2,836,714			
1	<reasons a="" as="" candidate="" director="" electing="" for="" jiro="" mr.="" ushio=""> Mr. Jiro Ushio, as founder of the Company, has directed the management of the Company for many years and adequately performed supervisory functions, while making key decisions and executing business. He has also held a number of critical posts at other organizations and gained a wealth of knowledge and insights through extensive management experience, as well as a broad-ranging network. Based on the above, the Company has judged that his continued engagement in the management of the Company is critical. Accordingly, the Company proposes him as a candidate for Director.</reasons>					

Candidate number	Name (Date of Birth)	Brief profile, position, responsibility at the Company and significant concurrent positions held		Number of the Company's shares owned		
2	Kenji Hamashima (January 3, 1959)	Apr. 1982 Apr. 1999 Nov. 2000 Apr. 2004 Apr. 2007 Jun. 2010 Apr. 2014 Oct. 2014	Joined USHIO INC. President and Chief Executive Officer, USHIO AMERICA, INC. Chairman and Chief Executive Officer, CHRISTIE DIGITAL SYSTEMS USA, INC. Chairman and Chief Executive Officer, CHRISTIE DIGITAL SYSTEMS CANADA INC. Group Senior Executive Officer Group Managing Executive Officer Director and Senior Managing Executive Officer Representative Director and Senior Executive Vice President President and Chief Executive Officer (incumbent) General Manager, Light Source Business Division	13,800		
	<reasons a="" as="" candidate="" director="" electing="" for="" hamashima="" kenji="" mr.=""> After having directed the management of North America Group companies for many years, Mr. Kenji</reasons>					
	Hamashima has served as President and Representative Director of the Company since 2014,					
	undertaking supervisory functions, while making key decisions and executing business. The Company has judged that with such extensive experience and knowledge, he would continue to drive					
	the Group to improve its corporate value and achieve further development. Accordingly, the Company proposes him as a candidate for Director.					

Candidate number	Name (Date of Birth)	Brief profile, position, responsibility at the Company and significant concurrent positions held	Number of the Company's shares owned			
3	Shiro Ushio (April 14, 1958)	Apr. 1991 Joined USHIO U-TECH, INC. (currently, USHIO LIGHTING, INC.)  Jun. 1991 Director, USHIO U-TECH, INC.  Apr. 1992 Executive Director, USHIO U-TECH, INC.  Feb. 1996 President and Chief Operating Officer, USHIO U-TECH, INC.  Apr. 2004 Chairman and Chief Executive Officer, USHIO LIGHTING, INC.  Group Senior Executive Officer  Jun. 2004 Director and Group Senior Executive Officer  Mar. 2005 Director and Managing Executive Officer  Apr. 2010 Chairman and Chief Executive Officer, USHIO LIGHTING, INC. (incumbent)  Director and Group Managing Executive Officer  Jun. 2010 Director and Managing Executive Officer  (Significant concurrent position)  Chairman and Chief Executive Officer, USHIO LIGHTING, INC.	171,533			
	<reasons a="" as="" candidate="" director="" electing="" for="" mr.="" shiro="" ushio=""> Mr. Shiro Ushio has directed illumination and imaging-related businesses of domestic Group companies for many years, and contributed to the growth and development of businesses by implementing Group strategies. The Company has judged that with such extensive experience and knowledge, he would continue to perform an appropriate role in overall management toward further improving corporate value. Accordingly, the Company proposes him as a candidate for Director.</reasons>					
4	Hiroaki Banno (October 3, 1954)	Mar. 1978 Joined USHIO INC.  Apr. 2002 Executive Officer  Apr. 2004 Senior Executive Officer  Apr. 2007 Managing Executive Officer  Jun. 2007 Director and Managing Executive Officer  (incumbent)  Apr. 2013 General Manager, Asian Marketing Office  and General Manager, Business Division II  Apr. 2014 General Manager, SSLS Division and In charge of Business Division III  Oct. 2014 General Manager, SSLS Division  Apr. 2016 General Manager, SSLS Headquarters  Apr. 2018 In charge of SSLS (incumbent)	11,500			
	Mr. Hiroaki Banno companies for many new businesses. The would continue to p	Mr. Hiroaki Banno as a candidate for Director> has directed the light sources business of domestic and years and contributed to the growth of existing businesses a Company has judged that with such extensive experience a erform an appropriate role in overall management toward rdingly, the Company proposes him as a candidate for Director	nd the creation of nd knowledge, he further improving			

Candidate number	Name (Date of Birth)	Brief profile, position, responsibility at the Company and significant concurrent positions held		Number of the Company's shares owned
	Outside Director Yoshinari Hara (April 3, 1943)	Honorary A	Joined Daiwa Securities Co., Ltd. Director, Daiwa Securities Co., Ltd. Managing Director, Daiwa Securities Co., Ltd. President and Representative Director, Daiwa Securities Co., Ltd. President and Representative Director and CEO, Daiwa Securities Group Inc. President and Representative Director, Daiwa Securities Co., Ltd. Chairman of the Board and Director, Daiwa Securities Group Inc. Chief Corporate Advisor, Daiwa Securities Group Inc. Honorary Advisor, Daiwa Securities Group Inc. (incumbent) Outside Director(incumbent) concurrent position) Advisor, Daiwa Securities Group Inc. man, Japan Association of Corporate Directors	1,500
5	Mr. Yoshinari Hara company, and has in strengths, he is expadvising the manage the Company propos <independence> Mr. Yoshinari Hara Company has busin sales of the securitie no transactions that</independence>	Reasons for electing Mr. Yoshinari Hara as a candidate for Outside Director> Mr. Yoshinari Hara has a wealth of experience obtained managing the activities of company, and has in-depth knowledge of capital markets. The Company has judged that trengths, he is expected to continue to appropriately perform managerial roles, who divising the management of the Company and supervising the execution of business. As the Company proposes him as a candidate for Outside Director.  Independence> Mr. Yoshinari Hara was formerly the representative director of a securities company with Company has business transactions, the percentage of such transactions against conscipules of the securities company and of the Company is not more than one percent (1%) and transactions that have an impact on the decision-making of the Company. There appecial interests between Mr. Yoshinari Hara and the Company. In addition, more than nice		

have passed since Mr. Yoshinari Hara resigned the executive officer of the securities company and of its group. Based on the aforementioned background, the Company judged that Mr. Yoshinari Hara is an Independent Director who has no conflicts of interest with ordinary shareholders, and has registered him as an Independent Director with the Tokyo Stock Exchange, Inc. in conformity with the regulations thereof. Provided Mr. Yoshinari Hara is appointed Outside Director as proposed, he

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will continue to be an Independent Director.

Candidate number	Name (Date of Birth)	Brief profile, position, responsibility at the Company and significant concurrent positions held	Number of the Company's			
number	(Date of Bitti)		shares owned			
	Outside Director Yasufumi Kanemaru (March 12, 1954)	Apr. 1979 Joined TKC Corporation Apr. 1982 Joined Logic Systems International, Inc. Sep. 1985 Director, NTT PC Communications Incorporated Nov. 1989 Established Future System Consulting Corp.(currently Future Corporation) and served as President and Chief Executive Officer Mar. 2006 Chairman, President and Chief Executive Officer, Future System Consulting Corp. Jan. 2007 Chairman and Chief Executive Officer, Future Architect, Inc. (currently Future Corporation) Mar. 2011 Chairman, President and Chief Executive Officer, Future Architect, Inc. Jun. 2015 Outside Director(incumbent) Jul. 2015 Chairman, Future Architect, Inc. Apr. 2016 Chairman, President and Group Chief Executive Officer, Future Corporation (incumbent) Chairman, Future Architect, Inc.(incumbent) (Significant concurrent position)	6,500			
6		Chairman, President and Group Chief Executive Officer, Future Corporation Chairman, Future Architect, Inc.				
		Representative Executive Officer & Executive Vice				
		President, Nippon Institute for Research Advancement				
	< Reasons for electing Mr. Yasufumi Kanemaru as a candidate for Outside Director>					
	Mr. Yasufumi Kanemaru has gained extensive experience and knowledge through his career as the					
	founder of a telecommunications and IT consulting firm and as a business manager. The Company					
	has judged that with such strengths, he is expected to continue to appropriately perform managerial					
	roles, which include advising the management of the Company and supervising the execution of					
		, the Company proposes him as a candidate for Outside Director				
	Substitution of Substitutio					
	The Control of the Co					

The firm for which Mr. Yasufumi Kanemaru serves as the representative and the Company has a business relationship, the percentage of business transactions against consolidated net sales of the firm and of the Company is not more than one percent (1%) and there are no transactions that have an impact on the decision-making of the Company. There are also no special interests between Mr. Yasufumi Kanemaru and the Company. Based on the aforementioned background, the Company judged that Mr. Yasufumi Kanemaru is an Independent Director who has no conflicts of interest with ordinary shareholders, and has registered him as an Independent Director with the Tokyo Stock Exchange, Inc. in conformity with the regulations thereof. Provided Mr. Yasufumi Kanemaru is appointed Outside Director as proposed, he will continue to be an Independent Director.

Candidate number	Name (Date of Birth)	Brief profile, position, responsibility at the Company and significant concurrent positions held		Number of the Company's shares owned
7	Outside Director Sakie T. Fukushima (September 10, 1949)	President & Advisors Ir Outside Di	Joined Braxton International Joined Bain & Company, Inc. Joined Korn/Ferry International-Japan Director, Korn/Ferry International Regional Managing Director, Korn/Ferry International-Japan President and Representative Director, Korn/Ferry International-Japan Chairman & Representative Director, Korn/Ferry International-Japan President & Representative Director, Korn/Ferry International-Japan President & Representative Director, G&S Global Advisors Inc. (incumbent) Outside Director, Ajinomoto Co., Inc. (incumbent) Outside Director, J. Front Retailing Co., Ltd. (incumbent) Outside Director(incumbent) concurrent positions) & Representative Director, G&S Global inc. rector, Ajinomoto Co., Inc. rector, J. Front Retailing Co., Ltd.	200
	<reasons electing<="" for="" td=""><td>Ms. Sakie T.</td><td>Fukushima as a candidate for Outside Director&gt;</td><td></td></reasons>	Ms. Sakie T.	Fukushima as a candidate for Outside Director>	

Ms. Sakie T. Fukushima has considerable global insights, and extensive knowledge and experience of managing a global business. The Company has judged that with such strengths, she is expected to continue to appropriately perform managerial roles, which include advising the management of the Company and supervising the execution of business. Accordingly, the Company proposes her as a candidate for Outside Director.

### <Independence>

There is no business relationship between the firm Ms. Sakie T. Fukushima represents and the Company. There are also no special interests between Ms. Sakie T. Fukushima and the Company. Based on the aforementioned background, the Company judged that Ms. Sakie T. Fukushima is an Independent Director who has no conflicts of interest with ordinary shareholders, and has registered her as an Independent Director with the Tokyo Stock Exchange, Inc. in conformity with the regulations thereof. Provided Ms. Sakie T. Fukushima is appointed Outside Director as proposed, she will continue to be an Independent Director.

### Notes:

- 1. Mr. Jiro Ushio concurrently serves as Chairman of The USHIO Foundation to which the Company makes
- 2. (i) Mr. Yoshinari Hara will have served as Outside Director of the Company for four (4) years at the close of this Annual General Meeting of Shareholders.
  - (ii) Mr. Yasufumi Kanemaru will have served as Outside Director of the Company for three (3) years at the close of this Annual General Meeting of Shareholders.
  - (iii) Ms. Sakie T. Fukushima will have served as Outside Director of the Company for two (2) year at the close of this Annual General Meeting of Shareholders.
- 3. The Company and each Mr. Yoshinari Hara, Mr. Yasufumi Kanemaru and Ms. Sakie T. Fukushima have in place between them an agreement that limits the liability of damages provided in Article 423, Paragraph 1 of the Companies Act pursuant to the provisions of Article 427, Paragraph 1 of the said Act. Under this agreement, the liabilities are limited to the extent prescribed by law. If the appointment of Mr. Yoshinari Hara, Mr. Yasufumi Kanemaru and Ms. Sakie T. Fukushima is approved, the Company intends to continue the liability limitation agreement with each of them.

Proposal No. 3: Election of three (3) Directors who are Audit & Supervisory Committee Members

The terms of office of all three (3) Directors who are Audit & Supervisory Committee Members will expire at the close of this Annual General Meeting of Shareholders. The Company hereby proposes the election of three (3) Directors who are Audit & Supervisory Committee Members.

The Company has obtained the consent of the Audit & Supervisory Committee with regard to this proposal. The following are candidates for Directors who are Audit & Supervisory Committee Members.

Candidate number	Name (Date of Birth)	Brief profile, position, responsibility at the Company and significant concurrent positions held		Number of the Company's shares owned		
1	Nobuyuki Kobayashi (March 19, 1959)	Apr. 1982 Apr. 2007 Jul. 2011 Apr. 2013 Jun. 2013 Apr. 2014 Apr. 2016 Jun. 2016	Joined USHIO INC. Executive Officer Senior Executive Officer General Manager, Corporate Management Division General Manager, Business Planning Department, Corporate Management Division Director and Managing Executive Officer General Manager, Corporate Management Division In charge of Corporate Headquarter Director (a Full-time Audit & Supervisory Committee Member) (incumbent)	4,460		
	Mr. Nobuyuki Kobaya of the Company over of the Administration knowledge and extens supervise the execution	ceting Mr. Nobuyuki Kobayashi as a candidate for Director> Cobayashi has experience working in the Accounting, Finance, and IT Is over many years, and has also undertaken management roles as Direct tration Department. The Company has judged that with his depth of extensive experience, he would continue to fairly and adequately perform execution of business. Accordingly, the Company proposes him as a casan Audit & Supervisory Committee Member.				

Candidate number	Name (Date of Birth)	Brief profile, position, responsibility at the Company and significant concurrent positions held		Number of the Company's shares owned
		Apr. 1974 Jun. 2003	Joined The Dowa Fire and Marine Insurance Co., Ltd. (currently, Aioi Nissay Dowa Insurance Co., Ltd.) Director, Nissay Dowa General Insurance Co., Ltd. (currently, Aioi Nissay Dowa	
		Apr. 2010	Insurance Co., Ltd.) Director and Vice President Executive Officer, Nissay Dowa General Insurance	
	Outside	00010	Co., Ltd. Director and Executive Officer, MS&AD Insurance Group Holdings, Inc.	
	Director  Masanori Yoneda	Oct. 2010	Director and Vice President Executive Officer, Aioi Nissay Dowa Insurance Co., Ltd.	2,100
	(July 24, 1950)	Jun. 2012	Representative Director and Vice President Executive Officer, Aioi Nissay Dowa Insurance Co., Ltd. Representative Director and Executive	
2			Officer, MS&AD Insurance Group Holdings, Inc.	
		Apr. 2014	Corporate Advisor, Aioi Nissay Dowa Insurance Co., Ltd.	
		Jun. 2014	Outside Audit & Supervisory Board Member	
2		Jun. 2016	Outside Director (an Audit & Supervisory Committee Member) (incumbent)	
	<reasons electing<="" for="" td=""><td>Mr. Masanori</td><td>Yoneda as a candidate for Outside Director&gt;</td><td></td></reasons>	Mr. Masanori	Yoneda as a candidate for Outside Director>	

Mr. Masanori Yoneda has broad insights and extensive experience obtained managing an insurance company. The Company has judged that with such strengths, he is expected to continue to fairly and adequately perform audits and supervise the execution of business. Accordingly the Company proposes him as a candidate for Outside Director who is an Audit & Supervisory Committee Member.

### <Independence>

Mr. Masanori Yoneda was formerly the representative director of a non-life insurance company with which the Company has a relationship, the percentage of transactions against consolidated net sales of the insurance company and of the Company is not more than one percent (1%), and there is no business relationship that may impact the decision-making of the Company. There are also no special interests between Mr. Masanori Yoneda and the Company. In addition, more than three (3) years have passed since Mr. Masanori Yoneda resigned the executive officer of the insurance company and of its group. Based on the aforementioned background, the Company has judged that Mr. Masanori Yoneda is an Independent Director who has no conflicts of interest with ordinary shareholders, and has registered him as an Independent Director with the Tokyo Stock Exchange, Inc. in conformity with the regulations thereof. Provided Mr. Masanori Yoneda is appointed Outside Director as proposed, he will continue to be an Independent Director.

Candidate number	Name (Date of Birth)	Brief profile, po	Number of the Company's shares owned		
	Outside Director Nobuyoshi Yamaguchi (January 20, 1955)	Jun. 2003 Ex Jun. 2010 D  Apr. 2013 Ro  Lu  Jun. 2014 O  L'  Apr. 2015 So  Lu  Dec. 2015 O  (ci  Jun. 2016 O  Co  (Significant cone  Outside Directed	wined The Kyowa Bank, Ltd.(currently esona Bank, Ltd.) xecutive Officer, Resona Bank, Ltd. irector and Senior Managing Executive officer, Resona Bank, Ltd. epresentative Director, Resona Card Co., td. utside Director, NAKABAYASHI CO., TD. (incumbent) enior Director, TOKYO KANTEI Co., td. utside Director, S·K·I. CORPORATION ourrently Sakai Holdings Co., Ltd.) incumbent) utside Director (an Audit & Supervisor committee Member) (incumbent) current position) or, NAKABAYASHI CO., LTD. or, Sakai Holdings Co., Ltd.	600	
3	Reasons for electing Mr. Nobuyoshi Yamaguchi as a candidate for Outside Director> Mr. Nobuyoshi Yamaguchi has broad insights and extensive experience obtained managing a financial institution. The Company has judged that with such strengths, he is expected to continue to fairly and adequately perform audits and supervise the execution of business. Accordingly the Company proposes him as a candidate for Outside Director who is an Audit & Supervisory Committee Member. <independence> Mr. Nobuyoshi Yamaguchi comes from a bank with which the Company has a relationship, the percentage of borrowings from the bank against total assets of the Company is small in amount and the Company is essentially under a non-debt status, and there is no business relationship that may impact the decision-making of the Company. There are also no special interests between Mr. Nobuyoshi Yamaguchi and the Company. In addition, more than three (3) years have passed since Mr. Nobuyoshi Yamaguchi resigned the executive officer of the bank and of its group. Based on the aforementioned background, the Company has judged that Mr. Nobuyoshi Yamaguchi is an Independent Director who has no conflicts of interest with ordinary shareholders, and has registered him as an Independent Director with the Tokyo Stock Exchange, Inc. in conformity with the regulations thereof. Provided Mr. Nobuyoshi Yamaguchi is appointed Outside Director as proposed, he will continue to be an Independent Director.</independence>				

### Notes:

- 1. Mr. Masanori Yoneda and Mr. Nobuyoshi Yamaguchi will have served as Outside Director (Audit & Supervisory Committee Member) of the Company for two (2) years at the close of this Annual General Meeting of Shareholders.
- 2. The Company and each Mr. Masanori Yoneda and Mr. Nobuyoshi Yamaguchi have in place between them an agreement that limits the liability of damages provided in Article 423, Paragraph 1 of the Companies Act pursuant to the provisions of Article 427, Paragraph 1 of the said Act. Under this agreement, the liabilities are limited to the extent prescribed by law. If the appointment of Mr. Masanori Yoneda and Mr. Nobuyoshi Yamaguchi is approved, the Company intends to continue the liability limitation agreement with each of them.