# Third Quarter FY2024 Financial Results

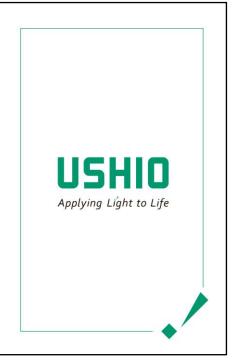
Ushio Inc.

February 7, 2025

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- \* Amounts in the material have been rounded down to the hundred millions of yen.
- \* Sales to external customers and operating profit as a percentage of sales to external customers are shown
- \* FY2024 starts from April 1st, 2024 through March 31st, 2025.



I'm Asahi, President and Chief Executive Officer of Ushio Inc.

Thank you very much for taking time out of your busy schedule today to attend our financial results briefing for the third quarter of the fiscal year ending March 31, 2025.

explain the details of the financial results based on the materials disclosed on our website today.

Highlights of Today's Presentation



#### Q3 FY2024 Results:

- · While down year-on-year, revenues and earnings exceeded initial forecasts
  - Improved profitability by enhancing efficiency through strategic business selection
  - Investment deferrals owing to semiconductor market downturn hampered performance
  - Lifted forward growth investments
  - Posted valuation losses associated with business portfolio revamp

#### **FY2024 Forecasts:**

- · Maintaining full-year forecasts
- Still plan to pay annual dividend of ¥70 per share (up ¥20 year-on-year)

### **New Growth Strategies:**

- · Business portfolio revamp progressing steadily
- · Assessing impact of semiconductor market recovery delay on new growth strategy

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Today, I would like to share three key points with you.

The first point is the cumulative results for the third quarter.

At the company-wide level, profitability improved due to strategic business selection, and results exceeded our initial forecasts.

However, we experienced a decline in both revenue and profit due to the impact of the semiconductor market downturn, increased forward investments, and valuation losses associated with the revamp of our business portfolio.

The second point is our full-year forecast, which remains unchanged from the previous revision.

While the cumulative results for the third quarter show a high progress rate in terms of profit, we anticipate several factors that will lead to a decline in profit margins in the fourth quarter. Therefore, we have decided to maintain our current forecast.

As for the annual dividend, there will be no changes. As initially planned, we will increase the dividend by ¥20 per share, bringing it to ¥70 per share.

The third point is our new growth strategy.

We are currently assessing the impact of the delayed recovery in the semiconductor market on our new growth strategy. However, the various measures under our business portfolio revamp are progressing steadily.

Moving forward, we will continue to implement structural reforms and aim for further improvements in profitability.

Now, let me begin by explaining our third-quarter results.

(Move on to slide 4)

- I. Financial Results for Q3 FY2024
- II. Full-Year Forecasts for FY2024
- III. Progress with New Growth Strategies
- IV. Supplementary Information
  - ①Full-year forecasts (Additional Information)
  - 20thers

### Q3 FY2024: Summary of Financial Results



#### Net Sales 128.0 billion yen

## YoY Comparison: -4.4 billion yen (-3.3%)

- Industrial Processes business: Revenues dropped on semiconductor market downturn
- Visual Imaging business: Weaker yen boosted revenues

Operating Profit 7.3 billion yen

#### YoY Comparison: -2.8 billion yen (-27.5%)

- Posted inventory write-down losses associated with business portfolio revamp
- Lifted forward investments

Profit Attributable to Owners of Parent 5.7 billion yen

#### YoY Comparison: -2.9 billion yen (-33.9%)

Extraordinary income

- Gain on sale of investment securities: 0.0 billion yen (Q3 FY2023: 0.3 billion yen) Extraordinary loss
- Loss on valuation of investment securities: 0.5 billion yen (Q3 FY2023: 0.0 billion yen)

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For the third-quarter results, net sales decreased by ¥4.4 billion, operating profit declined by ¥2.8 billion, and profit attributable to owners of parent fell by ¥2.9 billion.

Net sales decreased due to a decline in sales of lithography equipment, impacted by the downturn in the semiconductor market.

Operating profit declined not only due to the decrease in sales but also because of inventory write-down losses associated with the business portfolio revamp and an increase in forward investments for future growth.

Profit attributable to owners of parent also decreased due to factors such as a loss on valuation of investment securities.

Next, I will explain the factors behind the changes in operating profit using a step chart.

(Move on to slide 6)

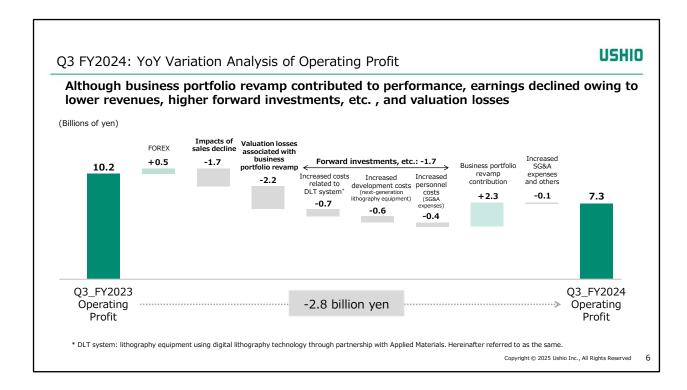
# Q3 FY2024: Financial Highlights

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		Q3 FY2023	Q3 FY2024	YoY Com	parison
(Bill	ions of yen)	Results	Results	Changes	(%)
Net Sales		132.5	128.0	-4.4	-3.3%
Operating Pro	ofit	10.2	7.3	-2.8	-27.5%
Operating Margir	ı	7.7%	5.8%	-1.9P	-
Ordinary Prof	it	12.6	10.4	-2.1	-17.1%
Profit Attributable Owners of Parent		8.6	5.7	-2.9	-33.9%
EPS (yen)		76.84	58.22	-18.62	-24.2%
FOREX rate	USD	143	152	+9	-
(yen)	EUR	155	165	+10	-

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The main factors behind the ¥2.8 billion decline in operating profit include a ¥1.7 billion impact from lower sales, a ¥2.2 billion inventory write-down losses associated with our business portfolio revamp, and a ¥1.7 billion increase in forward investments aimed at future growth.

On the other hand, the results of the business portfolio revamp have begun to materialize, contributing \( \) 2.3 billion to improved profitability.

Next, I will explain the performance by business segment.

(Move on to slide 8)

# Q3 FY2024: Financial Results by Business Segment

# USHIO

		Q3 FY2023	Q3 FY2024	YoY Comp	parison
	(Billions of yen)	Results	Results	Changes	(%)
Industrial	Net Sales	60.3	54.6	-5.7	-9.5%
Processes	Operating Profit [Operating Margin]	8.0 [13.3%]	<b>7.1</b> [13.0%]	-0.9 [-0.3P]	-11.6%
Minus	Net Sales	59.2	60.3	+1.1	+1.99
Visual Imaging	Operating Profit [Operating Margin]	4.5 [7.8%]	<b>1.4</b> [2.4%]	-3.1 [-5.3P]	-68.3%
	Net Sales	4.0	4.4	+0.4	+11.99
Life Sciences	Operating Profit [Operating Margin]	-1.6 [-41.7%]	<b>-0.7</b> [-17.7%]	+0.8 [+24.0P]	
Dhataniaa	Net Sales	7.9	7.6	-0.3	-4.09
Photonics Solutions	Operating Profit [Operating Margin]	-0.8 [-10.7%]	<b>-0.3</b> [-4.3%]	+0.5 [+6.3P]	
	Net Sales	0.9	0.9	+0.0	+3.49
Others	Operating Profit [Operating Margin]	0.0 [5.6%]	0.0 [3.2%]	-0.0 [-2.4P]	-41.69
	Net Sales	132.5	128.0	-4.4	-3.39
Total	Operating Profit [Operating Margin]	10.2 [7.7%]	<b>7.3</b> [5.8%]	-2.8 [-1.9P]	-27.5%

# Q3 FY2024: Industrial Processes Results



	Q3 FY2023	Q3 FY2024	YoY Com	parison
(Billions of yen)	Results	Results	Changes	(%)
Net Sales	60.3	54.6	-5.7	-9.5%
Operating Profit	8.0	7.1	-0.9	-11.6%
Operating Margin	13.3%	13.0%	-0.3P	-
Net Sales by Subsegme	ent			
UV Lamps	10.5	11.2	+0.6	+6.1%
OA Lamps	4.1	4.6	+0.5	+12.0%
Optical Equipment Lamps	8.0	8.4	+0.3	+4.4%
Light Source Business	22.7	24.2	+1.5	+6.6%
Lithography Equipment	23.8	17.2	-6.6	-27.7%
Other Optical Equipment	13.7	13.0	-0.6	-4.5%
Optical Equipment Business	37.5	30.3	-7.2	-19.3%
Total	60.3	54.6	-5.7	-9.5%

#### ■ Net Sales: Down 5.7 billion yen YoY

- A semiconductor market downturn prompted investment postponements, with equipment sales dropping ①
- EUV-related maintenance revenues were down ②
- Robust operations and weak yen boosted revenues ③

#### ■ Operating Profit: Down 0.9 billion yen YoY

- Impact of lower lithography equipment sales and higher forward investments
- Constrained SG&A expenses by paring projects

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Let's begin with the Industrial Processes business.

Net sales decreased by ¥5.7 billion, primarily due to a decline in sales of lithography equipment and reduced maintenance revenues for EUV light sources. Operating profit declined by ¥0.9 billion due to a deteriorated product mix resulting from lower lithography equipment sales and an increase in forward investments. On the other hand, we narrowed down projects in areas such as EUV business, which helped control costs.

# Q3 FY2024: Visual Imaging Results



	Q3 FY2023	Q3 FY2024	YoY Com	nparison
(Billions of yen)	Results	Results	Changes	(%)
Net Sales	59.2	60.3	+1.1	+1.9%
Operating Profit	4.5	1.4	-3.1	-68.3%
Operating Margin	7.8%	2.4%	-5.3P	-
Net Sales by Subsegn	nent			
Projector Lamps	9.5	8.3	-1.1	-12.4%
Illumination Lamps	2.4	2.7	+0.2	+9.3%
Light Source Business	12.0	11.0	-0.9	-7.9%
Cinema	23.5	24.4	+0.9	+4.0%
General Imaging	23.7	24.8	+1.1	+4.8%
Imaging Equipment	47.2	49.3	+2.0	+4.4%
Total	59.2	60.3	+1.1	+1.9%

#### ■ Net Sales: Up 1.1 billion yen YoY

- Despite fewer large deals than in previous term, revenues rose on weaker yen ①
- Weaker yen supported higher revenues despite negative impact of Hollywood strike ②
- Sales of lamps declined owing to lower cinema operations 3

#### ■ Operating Profit: Down 3.1 billion yen YoY

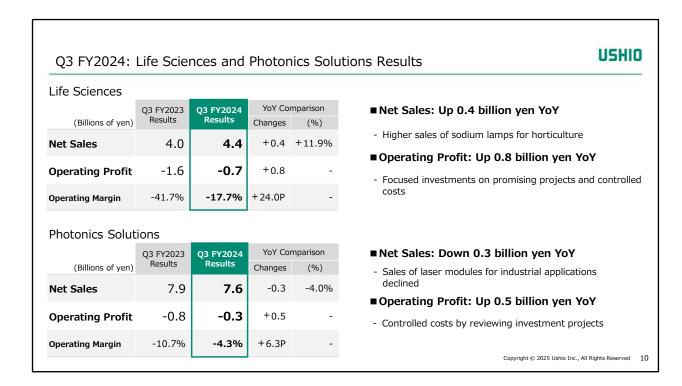
- Recorded inventory write-down losses associated with business portfolio revamp
- SG&A expenses (including personnel costs) rose

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Next is the Visual Imaging business.

Net sales increased by ¥1.1 billion, despite a decline in unit sales due to fewer large-scale projects compared to the previous fiscal year and the impact of the Hollywood strike, supported by the effects of the weaker yen. Operating profit, however, declined by ¥3.1 billion due to the recording of

temporary inventory write-down losses and an increase in selling, general, and administrative expenses, including personnel costs.



Next is the Life Sciences business.

Net sales increased by  $\pm 0.4$  billion, driven by higher sales of sodium lamps for horticultural applications.

Operating profit rose by ¥0.8 billion as we controlled costs by focusing investments on promising projects after assessing new business opportunities.

Finally, the Photonics Solutions business.

Net sales decreased by ¥0.3 billion due to a decline in module sales for industrial applications.

Operating profit, however, increased by ¥0.5 billion as we controlled costs by reviewing investment projects.

Now, let me move on to the full-year forecast.

(Move on to slide 12)

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FY2024 Full-Year Forecast: Summary

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# Remain as announced on November 6, 2024

		FY2023	FY2024	YoY Con	nparison
(	Billions of yen)	Results	Forecasts	Changes	(%)
Net Sales		179.4	175.0	-4.4	-2.5%
Operating Pro	fit	12.9	7.5	-5.4	-42.2%
Operating Marg	in	7.2%	4.3%	-2.9P	-
Ordinary Profi	t	16.0	9.5	-6.5	-41.0%
Profit Attributable Owners of Parent	to	10.7	6.0	-4.7	-44.4%
EPS (yen)		97.22	62.39	-34.83	-35.8%
ROE		4.5%	2.7%	-1.8P	-
Annual dividend (y	en)	50	70	20	-
FOREX rate	USD	144	150	+6	-
(yen)	EUR	156	162	+6	-

<sup>\*</sup> Forex assumption for Q4: USD=145 yen, EUR=155 yen (Forex results for the first nine months of FY2024: USD =152 yen, EUR=165 yen) (Reference) Forex sensitivity: Annual impact from 1 yen fluctuation

[vs USD] Net Sales: Approximately ¥1.00 billion, Operating profit: Approximately ¥0.12 billion

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As mentioned at the beginning, full-year forecast remains unchanged from the previous one.

On the next slide, I will provide an outlook for the fourth quarter, broken down by business segment.

FY2024 Ful	l-Year Foreca	asts: by B	usiness Se	egment	USHI
	(Billions of yen)	FY2024 Forecasts (Remains as 11/6/2024)	Q3 FY2024 Results	Progress rate	Outlook for Q4
*	Net Sales	80.0	54.6	68.3%	Production adjustments should increase one-time costs
Industrial Processes	Operating Profit [Operating Margin]	<b>7.5</b> [9.4%]	<b>7.1</b> [13.0%]	94.7%	<ul> <li>Looking to lift forward growth investments</li> <li>Higher projected sales of lithography equipment will probably include low-margin deals</li> </ul>
	Net Sales	78.0	60.3	77.4%	Seasonal factors and project postponements should cause sales
Visual Imaging	Operating Profit [Operating Margin]	2.0 [2.6%]	<b>1.4</b> [2.4%]	72.8% -	Seasonal nations and project postponements should cause sales to decline
	Net Sales	5.5	4.4	81.7%	
Life Sciences	Operating Profit [Operating Margin]	-1.4 [-25.5%]	<b>-0.7</b> [-17.7%]	56.9% -	Will keep controlling costs by concentrating investments
Photonics	Net Sales	10.0	7.6	76.2%	
Solutions	Operating Profit [Operating Margin]	-0.6 [-6.0%]	<b>-0.3</b> [-4.3%]	55.1% -	Will continue to control costs by reviewing investment projects
	Net Sales	1.5	0.9	65.7%	
Others	Operating Profit [Operating Margin]	0.0 [0.0%]	0.0 [3.2%]	-	
	Net Sales	175.0	128.0	73.2%	
Total	Operating Profit [Operating Margin]	7.5 [4.3%]	<b>7.3</b> [5.8%]	98.6%	

The full-year forecasts for each segment also remain unchanged from the previous revisions.

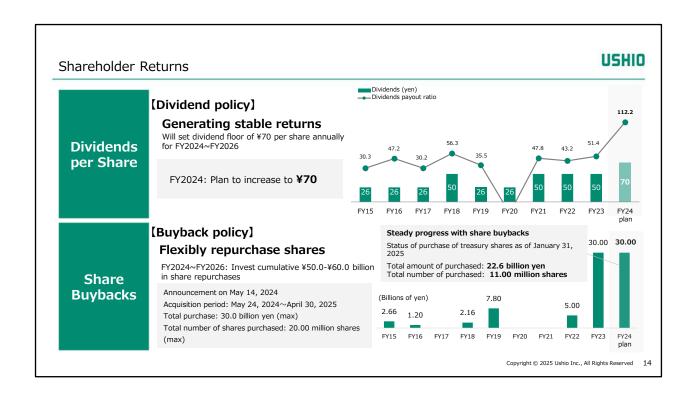
For the fourth-quarter outlook, there are several factors that are expected to temporarily weigh on operating margins.

In the Industrial Processes business, while sales of lithography equipment are expected to increase, the inclusion of low-margin deals is likely to limit the extent of profit growth.

Additionally, expanded forward investments aimed at future growth and production adjustments for related equipment due to the prolonged downturn in the semiconductor market are the main factors expected to lower profit margins in the fourth quarter.

In the Visual Imaging business, seasonal factors, along with project postponements caused by the economic slowdown in China, are expected to result in a decline in sales.

Next, I will explain our shareholder returns.



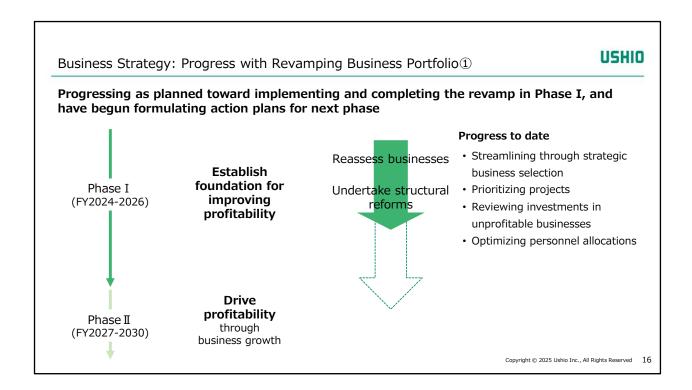
For this fiscal year, in line with the policy of our new growth strategy, the annual dividend plan remains unchanged from the initial, with an increase of ¥20 per share, bringing it to ¥70 per share.

Regarding our share buyback program, as of January 31, we have repurchased a cumulative total of ¥22.6 billion and 11 million shares, achieving a progress rate of approximately 76% against the maximum planned buyback amount of ¥30.0 billion. For further details, please refer to the release dated February 4.

Next, I will provide an update on the progress of our new growth strategy.

(Move on to slide 16)

- Financial Results for Q3 FY2024 I.
- Full-Year Forecasts for FY2024 II.
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Here is an update on the progress of our new growth strategy. First, regarding the revamping of our business portfolio, we are beginning to see some results.

We have largely completed the reassessment of our businesses and are now working on concrete action plans.

The outcomes achieved so far will be explained on the following pages.

Business Strategy: Progress with Revamping Business Portfolio2

Generating savings (profit contribution) by revamping business portfolio while also incurring one-time costs to drive growth

	Details	i	Savings
	Streamlining operations through strategic business selection	Visual Imaging	¥0.7 billion
Savings ¥2.3 billion	<ul> <li>Reviewing investments in unprofitable businesses</li> </ul>	Life Sciences, Photonics Solutions	¥0.6 billion
	Prioritizing projects	New businesses, EUV business, etc.	¥1.0 billion
	Details	3	Costs
One-time	Bolstering financial position     Reviewing asset valuations to enhance future profitability	Products and maintenance parts in Visual Imaging business	¥1.7 billion
costs ¥2.2 billion	Reallocating resources to reorganize assets     Assessing projects with low growth potential to reorganize related assets	Industrial Processes, Life Sciences, Photonics Solutions	¥0.5 billion

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This fiscal year, we achieved a ¥2.3 billion improvement in profit, driven by three main factors.

First, in the Visual Imaging business, we implemented strategic selection and prioritization to establish an appropriate cost structure.

Second, in unprofitable businesses, as part of our efforts to improve their structure and achieve profitability, we thoroughly reviewed investments and strictly controlled costs.

Third, we prioritized high-growth projects by rigorously reassessing each one and enhancing efficiency through the reevaluation of projects with high uncertainty.

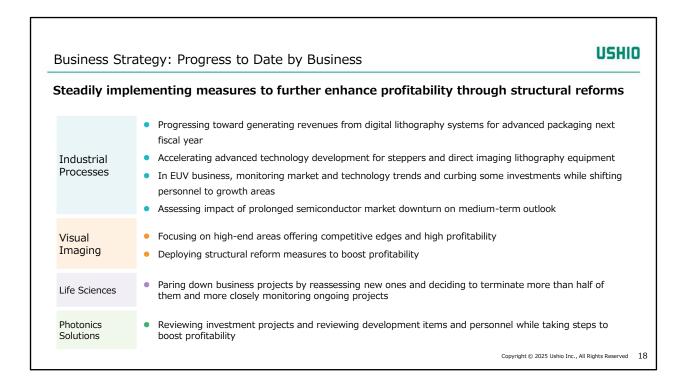
On the other hand, we recorded one-time costs of ¥2.2 billion.

As shown in the breakdown, the primary factor was valuation losses resulting from the rigorous reassessment of assets.

We believe these initiatives will contribute to strengthening a solid foundation for future profitability.

The efforts to revamp our business portfolio will not be limited to this fiscal year but will continue to be steadily advanced in the years ahead.

Through these measures, we aim to achieve sustainable growth and further enhance profitability.



Let me provide an update on the progress for each segment.

In the Industrial Processes business, customers' evaluations of our digital lithography system for advanced packaging are progressing steadily, and we have begun production preparations for revenue recognition in the next fiscal year. Additionally, we are accelerating the development of steppers and direct imaging lithography equipment as promising options for next-generation technologies. Regarding the EUV business, after assessing related market and technological trends, we have revised certain development projects. As a result, we are curbing investments and reallocating resources to growth areas.

At the same time, we are also advancing evaluations of promising projects that leverage our unique EUV light source technology.

In the Visual Imaging business, we are focusing on high-end areas with strong competitive advantages and profitability potential to establish a stable revenue base for the future.

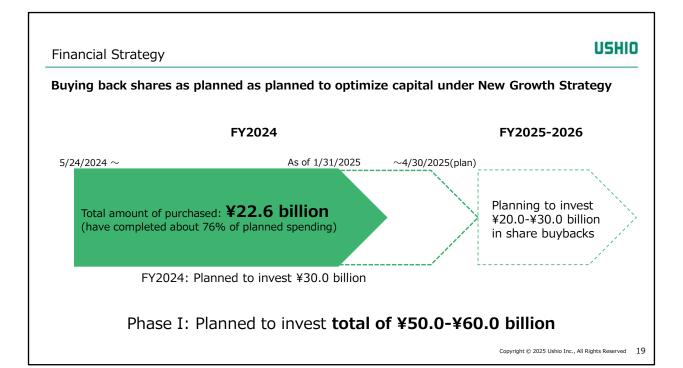
We are also implementing specific measures aimed at fundamentally improving our profitability structure.

In the Life Sciences and Photonics Solutions businesses, we are reviewing projects and investments while strengthening subsequent monitoring to drive profitability improvements.

Given the prolonged downturn in the semiconductor market, we are assessing its potential impact on future performance.

However, our efforts to revamp our business portfolio are progressing steadily. Through structural reforms, we are working to improve fixed costs and transition to a leaner and more resilient business structure.

This will enable us to build a foundation that can flexibly adapt to changing market environments.



Next, I will explain our financial strategy.

As part of our efforts to optimize capital under our new growth strategy, we are advancing our share buyback program.

First, we aim to complete the ongoing share buyback program.

Over the next two years, we plan to execute additional share buybacks on a scale of ¥20.0 to ¥30.0 billion.

Through these initiatives, we are committed to improving capital efficiency and maximizing corporate value.

Human Capital Strategy: Expansion of Second Life Support Program

#### Improving operational efficiency through optimizing organizational workforce

#### Background behind expansion of the program

- Aiming for streamlined structure by improving labor productivity in line with the business portfolio revamp
- Conducting a special offering for a limited time, expanding the eligibility and enhancing the benefits of the "Second Life Support Program," which has been in operation. This initiative aims to support the diversifying career perspectives and life plans of its employees, while also considering the optimization of its organizational workforce for the further growth of USHIO

#### Outline of the special offering

Applicable to: Employees meeting specific criteria

Offering period: March through June 2025

Benefits: Special retirement lump-sum payments, Support for re-employment Profit/Loss Impact: To be recorded in the financial results for FY2024 and FY2025

Reference: "Notice Concerning Expansion of Second Life Support Program and Special Offering" (Released February 7, 2025)

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Finally, let me explain our human capital strategy.

We have decided to expand our Second Life Support Program with the aim of improving operational efficiency through the optimization of organizational workforce.

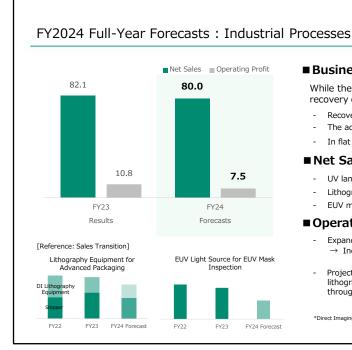
By enhancing this program, we aim to improve labor productivity and establish a leaner business structure, thereby accelerating our efforts to achieve the goals of our new growth strategy.

For detailed information about the program, please refer to today's release titled "Notice Concerning the Expansion of the Second Life Support Program and Special Offering."

In conclusion, the business portfolio revamp presented in our new growth strategy is a commitment that we, the management team, are determined to accomplish. With the entire company working together, we will work to improve our profit structure with a forward-looking perspective, aiming for sustainable growth and enhanced corporate value.

That concludes my presentation for today. Thank you.

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Remain as announced on November 6, 2024

#### ■ Business environment assumptions

While the generative AI-related market should grow, demand recovery of the semiconductor market overall remains uncertain

- Recovery of the semiconductor market overall should be further delayed
- The advanced packaging market related to generative AI should grow
- In flat panel display market, demand should bottom out but remain sluggish

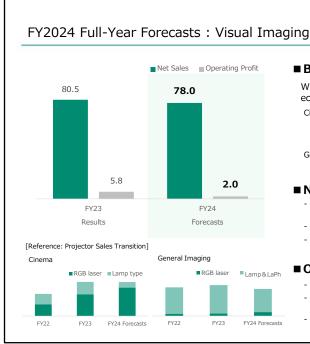
#### ■ Net Sales: Down 2.1 billion yen YoY

- UV lamp sales should rise on gradual operational recovery
- Lithography equipment sales should drop on postponed investments
- EUV mask inspection light sources maintenance revenues should decline

#### ■Operating Profit: Down 3.3 billion yen YoY

- Expanding forward (development) investments needed for future growth
   → Including in digital lithography system\*, next-generation lithography equipment, and EUV light source
- Projecting losses from lower operating levels owing to temporary reduction in lithography equipment, but profitability should improve by enhancing efficiency through strategic business selection

\*Direct Imaging lithography equipment using digital lithography technology through partnership with Applied Materials  $Copyright \, \& \, 2025 \, Ushio \, Inc., \, All \, Rights \, Reserved \qquad 22$ 



#### Remain as announced on November 6, 2024 ■ Business environment assumptions

While demand should be firm, keeping tabs on impact of Chinese economy and Hollywood strike

#### Cinema market

- Temporarily reduced cinema operations owing to Hollywood strike
- Despite the need for digital cinema projector, investment appetites will probably weaken

General imaging market
- While demand should be solid for large-scale productions and advanced video production needs, will closely monitor impact of Chinese economy

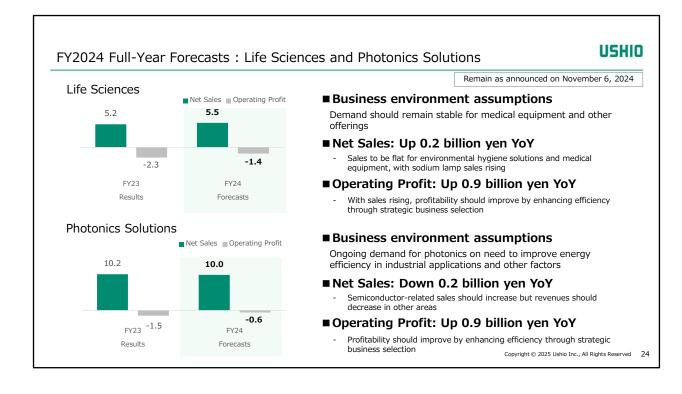
#### ■ Net Sales: Down 2.5 billion yen YoY

- Cinema (digital cinema projector) sales will probably decline on lower capital investments
- Anticipating higher general imaging equipment sales on robust demand
- Projector lamp sales should decrease owing curtailed cinema operations and shift to solid-state light sources

#### ■ Operating Profit: Down 3.8 billion yen YoY

- Earnings to decline because of lower revenues
- Higher raw material prices for projector lamps should detract from profitability
- Recorded valuation losses associated with business portfolio revamping Copyright © 2025 Ushio Inc., All Rights Reserved

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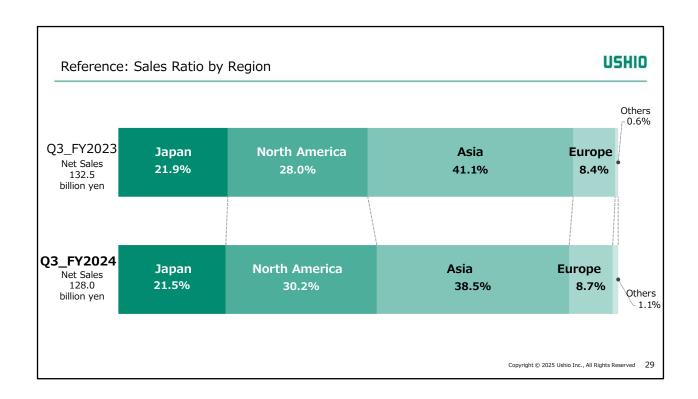


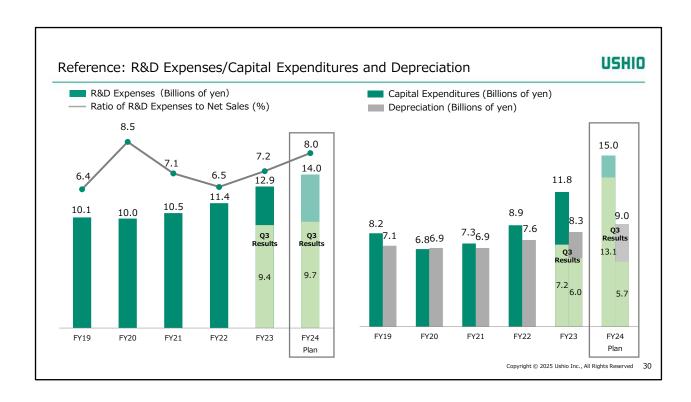
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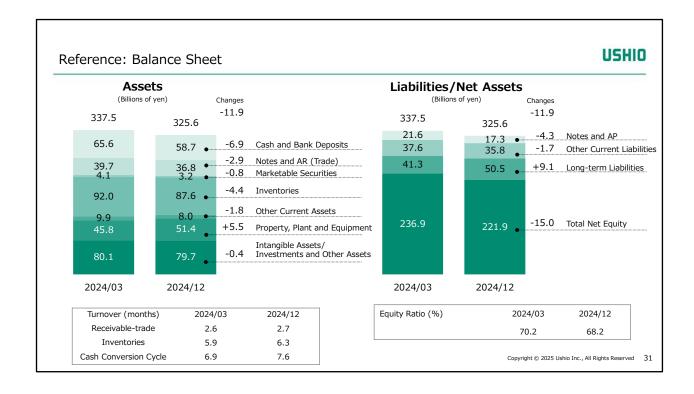
#### USHIO (New) Business Segments and Main Products New Business Segment **Main Products Product Examples** Light Source: UV lamps, OA lamps, Optical equipment lamps, etc. **Industrial** ---Equipment: Lithography equipment, Curing **Processes** equipment, EUV light source for mask inspection, Maintenance Direct imaging lithography equipment EUV light source for EUV mask inspection UV lamps OA lamps Stepper service etc. Light Source: Cinema lamps, Data projector lamps, etc. Equipment: Visual Digital cinema projectors, Projectors for general imaging, **Imaging** Data projector Digital cinema Projectors for Cinema I FD wall Peripheral Peripheral equipment, Maintenance, etc. lamps projector general imaging equipment Light Source: Care222 related B. products Equipment: UV Medical Devices, Life Sciences Devices using "Care222," Filtered Far UV Technology UV Medical Devices "TheraBeam series" etc. **Photonics** Light Source: Solid-state light sources (Laser Diode/LED) Solid-state light sources (LD/LED) Solutions Laser module Copyright © 2025 Ushio Inc., All Rights Reserved

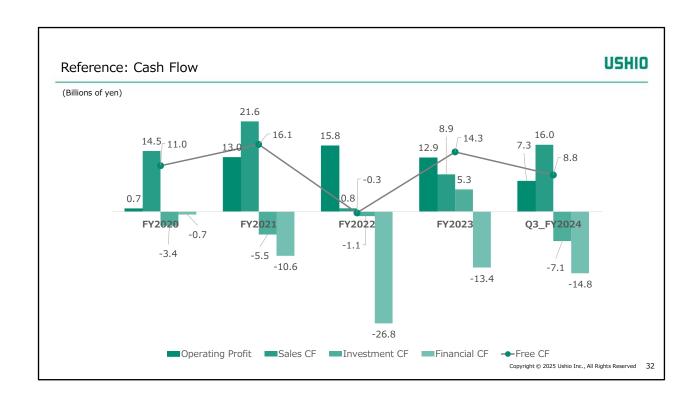
#### USHIO Reference: Summary of Quarterly Financial Results FY2023 FY2024 YoY Comparison Q1 Q2 Q3 Q4 Q1 Q2 Q3 Changes (Billions of yen) Net Sales 39.2 45.7 47.5 46.9 37.5 48.1 42.4 -5.0 -10.6% 2.7 0.3 3.9 2.0 2.9 5.2 3.1 **Operating Profit** -2.1 -40.3% 11.0% 5.9% 0.9% 7.4% -3.7P 5.2% 6.4% 8.2% Operating Margin 2.8 3.4 1.4 3.4 6.3 3.9 5.0 Ordinary Profit -1.3 -20.7% Profit Attributable to Owners of Parent 1.7 2.4 4.4 2.0 0.2 2.0 3.4 -0.9 -22.3% 15.36 40.72 20.06 2.92 20.26 36.07 EPS (yen) 21.65 -4.65 -11.4% 149 +0 136 144 149 147 155 153 USD FOREX rate (yen) EUR 148 158 159 160 167 166 162 +2 Copyright © 2025 Ushio Inc., All Rights Reserved $\qquad 27$

		Quart	-11y 1 1110	ariciai r	Results l	by busi	11633 36	ginent	•	1 344
			FY2	023			FY2024		YoY Com	parison
	(Billions of yen)	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Changes	(%)
	Net Sales	17.4	20.3	22.5	21.7	15.5	22.0	17.0	-5.5	-24.5%
Industrial Processes	Operating profit	2.2	1.7	4.0	2.8	1.0	4.1	1.8	-2.2	-54.5%
riocesses	Operating Margin	12.9%	8.4%	18.1%	13.1%	6.7%	19.1%	10.9%	-7.2P	-
	Net Sales	17.6	21.2	20.3	21.2	17.5	21.6	21.1	+0.7	+3.5%
Visual Imaging	Operating profit	0.6	2.3	1.5	1.2	-0.4	0.3	1.5	-0.0	-1.1%
Illiagilig	Operating Margin	3.5%	11.2%	7.8%	6.1%	-2.7%	1.6%	7.5%	-0.3P	-
	Net Sales	1.3	1.3	1.3	1.1	1.5	1.5	1.4	+0.1	+8.8%
Life Sciences	Operating profit	-0.4	-0.7	-0.4	-0.6	-0.1	-0.3	-0.2	+0.2	-
Sciences	Operating Margin	-32.7%	-57.1%	-36.1%	-54.6%	-11.1%	-25.4%	-16.7%	+19.4P	-
	Net Sales	2.5	2.5	2.8	2.3	2.5	2.5	2.4	-0.3	-13.0%
Photonics Solutions	Operating profit	-0.3	-0.3	-0.1	-0.6	-0.0	-0.2	-0.0	+0.0	-
Solutions	Operating Margin	-12.9%	-14.9%	-5.0%	-28.9%	-2.3%	-8.6%	-2.0%	+3.0P	-
	Net Sales	0.2	0.3	0.3	0.3	0.2	0.3	0.3	+0.0	+7.1%
Others	Operating profit	-0.0	-0.0	0.1	0.0	0.0	0.0	-0.0	-0.1	-
	Operating Margin	-22.9%	-16.7%	51.7%	23.5%	1.1%	8.8%	-0.6%	-52.3P	-
	Net Sales	39.2	45.7	47.5	46.9	37.5	48.1	42.4	-5.0	-10.6%
Total	Operating profit	2.0	2.9	5.2	2.7	0.3	3.9	3.1	-2.1	-40.3%
	Operating Margin	5.2%	6.4%	11.0%	5.9%	0.9%	8.2%	7.4%	-3.7P	-







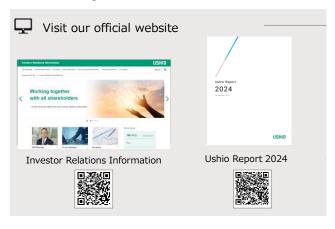


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AI	Artificial Intelligence	
DCP	Digital Cinema Projector	
DI	Direct Imaging: An exposure technique that draws patterns directly without using a mask	
DLT	Digital Lithography Technology	
EUV	Extreme Ultraviolet Radiation	
FPD	Flat Panel Display	
OA	Office Automation	
Advanced packaging	An advanced packaging field for 2.xD and 3D integration of semiconductors, including chiplets	
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#### IR Website and Email Newsletter

USHIO

The investor relations portal on our website presents an array of useful information. We invite you to **register on the portal** to stay up to date with statutory disclosures, announcements, and other content through our email newsletter.





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Contact:

Investor Relations Office Ushio Inc.

Email: ir@ushio.co.jp https://www.ushio.co.jp/en/ir/