Message from the President

## Corporate Data

## | Established

## March 1964

## | Paid-in Capital

$¥ 19,556,326,316$

## Directors (As of June 29, 2017)

| Chairman and USHIO <br> Group Representative | Jiro Ushio |  | Director <br> (Audit \& Supervisory <br> Committee Member <br> (Full-time)) | Nobuyuki Kobayashi |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
| President and Chief <br> Executive Officer Kenji Hamashima   <br> Director Shiro Ushio  Outside Director <br> (Audit \& Supervisory <br> Committee Member) | Masanori Yoneda |  |  |  |  |
| Director | Tadashi Nakamae |  | Outside Director <br> (Audit \& Supervisory <br> Committee Member) | Nobuyoshi Yamaguchi |  |
| Outside Director | Yoshinari Hara |  |  |  |  |
| Outside Director | Yasufumi Kanemaru |  |  |  |  |
| Outside Director | Shuichi Hattori |  |  |  |  |
| Outside Director | Sakie T. Fukushima |  |  |  |  |
| Outside Director |  |  |  |  |  |

## | Employees (as of March 31, 2017)

| Company Subsidiaries | 1,703 |
| :--- | ---: |
| Japanese Subsidiaries | 869 |
| Overseas Subsidiaries | 3,391 |
| Total | 5,963 |

