## **1st Quarter FY2016 Financial Results**

USHIO INC.

July 29, 2016

This report contains forward-looking statements, including earnings forecasts, which are based on information currently available to the Company and on certain assumptions deemed to be reasonable. Please be advised that actual results may differ substantially from those forward-looking statements due to various factors.

\* All figures in the material have been rounded down to the nearest billion yen.

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# USHIO

# I. Financial Results for 1Q FY2016 II. Future Prospects III. Supplementary Information



## Highlights of Financial Results for 1Q FY2016

Consolidated Net Sales down 2.8% year on year to ¥39.9 billion Consolidated Operating Income down 58.1% year on year to ¥0.9 billion

 Although urgent measures were taken to address a sharp deterioration in the business performance of imaging equipment, USHIO has judged that it will now be difficult to regain lost ground and achieve its earnings forecasts on a half-year and full-year basis. Accordingly, USHIO has revised down its earnings forecasts and will resolutely set out to achieve the revised earnings forecasts -

## Sales: 39.9 billion yen (A1.1 billion yen YoY)

✓ Main reason: a negative impact of ¥3.1 billion on net sales due to the yen's appreciation

## Operating Income: 0.9 billion yen (A1.3 billion yen YoY)

 Deteriorating profitability of imaging equipment, in addition to a negative impact of ¥0.4 billion on earnings from the yen's appreciation

## Profit Attributable to Owners of Parent: 0.1billion yen

( $\triangle$ 2.4 billion yen YoY)

 Foreign exchange losses and the recording of gain on sales of non-current assets and gain on bargain purchase as extraordinary income

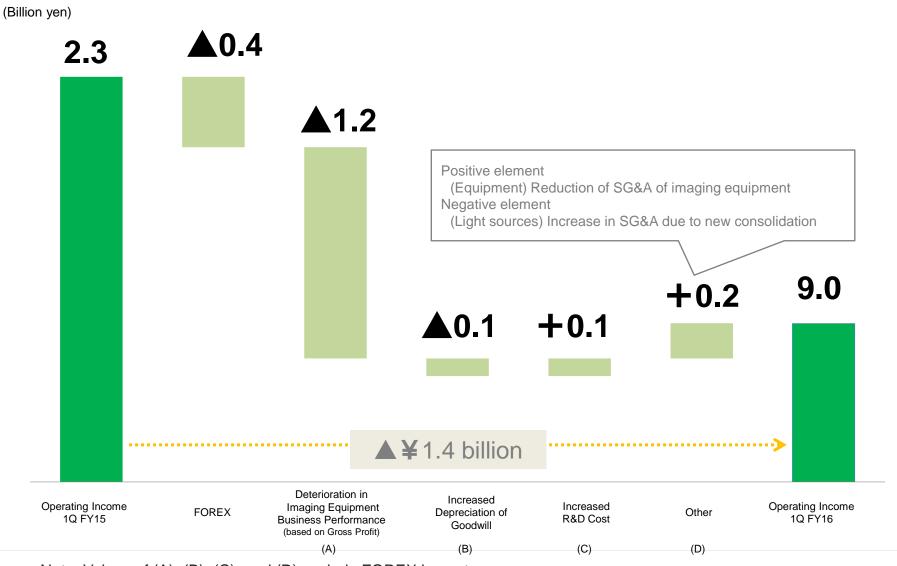
\*FOREX 1Q FY2016 : 1 dollar = 111 yen



## Summary of Financial Results 1Q FY2016

(billion yen)	FY2015 1Q	FY2016 1Q	Yc Changes	9Y %	1H Forecast	% of achievement (1H FY2016)
Sales	41.1	39.9	▲1.1	▲2.8	90.0	44.3
Operating Income	2.3	0.9	<b>▲</b> 1.3	▲58.1	6.0	15.0
Operating Income (%)	5.7	2.4	▲3.2P	-	6.7	-
Ordinary Income	3.3	0.4	▲2.8	▲87.0	6.5	6.2
Profit Attributable to Owners of Parent	2.6	0.1	▲2.4	▲93.9	4.7	2.1
EPS (yen)	20.18	1.24	▲18.94	▲93.8	36.53	-
FOREX (yen)						
USD	121	111	<b>▲</b> 10	-	115	-
EUR	133	125	▲8	-	125	USHIO

## Variation Analysis of Operating Income of 1Q



Note: Values of (A), (B), (C), and (D) exclude FOREX impact.



## Imaging Equipment Business Main Reasons for Deterioration in Business Performance

Reason (1) Profitability deteriorated mainly due to products sold at low prices, following a drop in unit prices and a review of inventory levels reflecting changes in the market environment and intensified competition.

	Main reason	Response and impact on performance
Cinema	Intensified competition due to increased sales of low-priced projectors by competitors in the Chinese market, where small and medium-sized projector units are mainstream.	<ul> <li>(Response)</li> <li>Maintained market share by reducing sales prices</li> <li>(Impact on performance)</li> <li>Profitability deteriorated, despite increase in sales volume</li> </ul>
General imaging	Sluggish sales of low-end and middle-range projectors due to increased market penetration of alternative products such as flat panel displays in the projection field	<ul> <li>(Response)</li> <li>Adjusted inventory levels of products with low prospects for future demand based on changes in the market environment (through selling at low prices and other means)</li> <li>(Impact on performance)</li> <li>Profitability deteriorated mainly due to products sold at low prices</li> </ul>

Reason (2) Higher purchasing costs (impact of forex movements and other factors at the time of purchase)



## Performance Enhancement Measures in the Imaging Equipment Business

## Performance enhancement measures

Reduce fixed costs by implementing restructuring

- Reduce personnel costs (freeze new recruitment, reduce headcount, reduce bonuses, etc.)
- Reduce other operating expenses (reduce IT, advertising and other expenses)

## Address changes in the market environment

- (1) Accelerate reduction in production costs by reshaping the production system (reduce by more than 10% YoY)
- Revise the production ratio between Canada and China from 6:4 to 5:5.
- (2) Strengthen earnings power by revising the business model by product, region and field
- Reduce administrative costs and make other improvements by introducing a distributor model in regions with low profitability
- (3) Bolster high-end projectors, an area of strength for USHIO
- Bolster high-end projectors, an area of strength for USHIO, to maintain competitiveness in the cinema field
- Strengthen the lineup, after reviewing the inventory levels of low-end and middle-range projectors
- (4) Steadily push ahead with the expansion of the total solution business

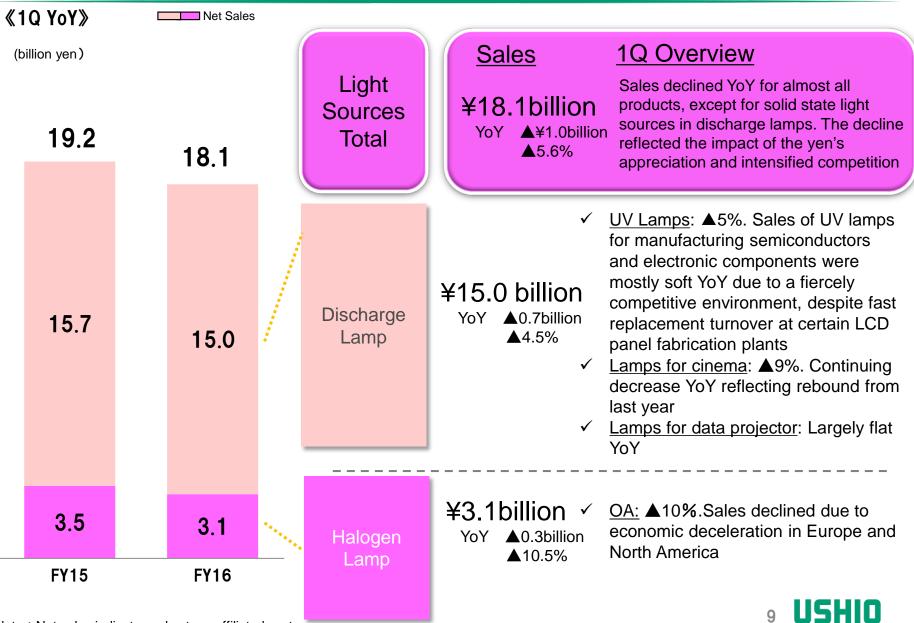


#### **Financial Results by Business Segments**

		FY 2015 1Q	FY 2016 1Q	Yo Changes	( %	FY2016 Forecast	% of achievement (FY2016)
	Sales	21.2	21.2	▲0.0	<b>▲</b> 0.1	111.5	19.0
Equipment	Operating Income	▲0.1	▲0.7	▲0.5	-	-	-
	Operating Income(%)	▲0.9	▲3.6	▲2.7P	-	-	-
	Sales	19.2	18.1	▲1.0	▲5.6	76.5	23.8
Light Sources	Operating Income	2.5	1.7	▲0.8	▲31.4	-	-
	Operating Income(%)	13.2	9.6	▲3.6P	-	-	-
	Sales	0.6	0.5	▲0.0	▲9.8	2.0	29.3
Others	Operating Income	▲0.0	▲0.0	+0.0	▲21.3	-	-
	Operating Income(%)	▲3.8	▲3.3	+0.5P	-	-	-
Note: Net sales in	ndicates sales to unaffiliated					8	USHIO

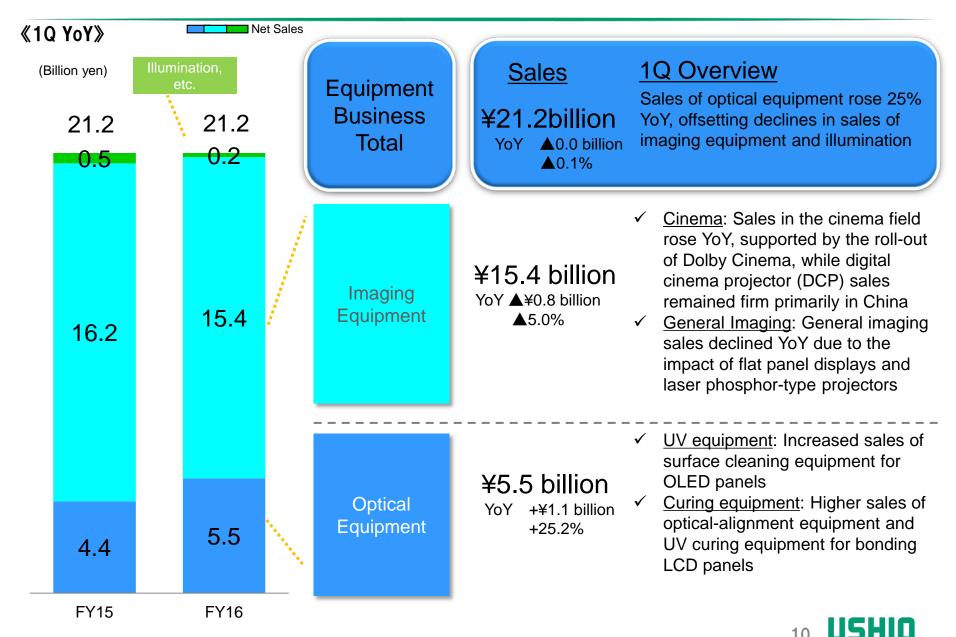
Operating income ratio indicates the ratio of operating income against sales to unaffiliated customers.

## Light Sources Business Segment 《Net Sales》



Note: Net sales indicates sales to unaffiliated customers.

## Equipment Business Segment 《Net Sales》



Note: Net sales indicates sales to unaffiliated customers

## I. Financial Results for 1Q FY2016

## **II. Future Prospects**

## **III. Supplementary Information**



## Forecasts for 1H and Full-year FY2016

Half-year and full-year earnings forecasts announced on May 11, 2016 were revised as follows based on the forex impact and deteriorating performance in the imaging equipment business. The dividend forecast has not been revised.

	OLD	NEW				OLD	NEW		
(billion yen)	1H	1H	Changes	%	(billion yen) %		FY2016	Changes	%
Net Sales	90.0	80.0	▲10.0	▲11.1	Net Sales	190.0	170.0	▲20.0	▲10.5
Operating Income	6.0	2.5	▲3.5	▲58.3	Operating Income	13.5	9.0	▲4.5	▲33.3
Operating Income(%)	6.7	3.1	▲3.6P	-	Operating Income(%)	7.1	5.3	▲1.8P	-
Ordinary Income	6.5	2.5	▲4.0	▲61.5	Ordinary Income	14.5	10.0	▲4.5	▲31.0
Profit Attributable to Owners of Parent	4.7	1.5	▲3.2	▲68.1	Profit Attributable to Owners of Parent	11.5	7.0	▲4.5	▲39.1
EPS (yen)	36.53	11.72	▲24.81	-	EPS (yen)	89.37	54.72	▲34.65	-
FOREX (yen)	OLD	NEW	Changes	FOREX sensitivity: Amount of Imp			m 1 yen fluc	ctuations (full	year)
USD	115	105	<b>▲</b> 10		Net Sales	Operating Inc	ome		
EUR	125	115	<b>▲</b> 10	against USD	Approx. 1.0 billion yen	Approx. 150 million y	/en	12 <b>US</b>	HIO

#### 1H FY2016/Full-year Forecast – Reasons for Operating Income Warning

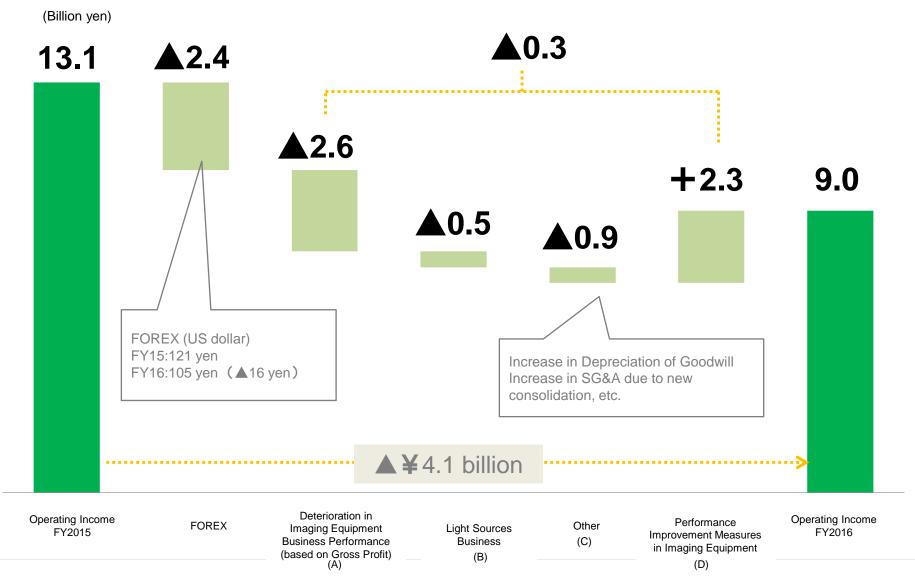
(Billion yen)



Note: Values of (A) and (B) exclude FOREX impact.



## 1H FY2016/Full-year Forecast - Operating Income 《YoY》



Note: Values of (A), (B), (C), and (D) exclude FOREX impact.



## Forecasts for FY2016 by Sub-segment

(billion	yen)		FY2016 OLD	FY2016 NEW	Changes	Reasons for Revision
		Imaging	81.0	65.0	▲16.0	<ul> <li>Imaging equipment reflects the</li> </ul>
		Optical	28.0	28.0	-	impact of intensified competition, in addition to the forex impact of the
	Equipment Business	Illumination and related facilities	2.5	2.0	▲0.5	<ul> <li>stronger yen</li> <li>✓ Optical equipment should remain in line with forecast, underpinned by</li> </ul>
		Sub-total	111.5	95.0	▲16.5	demand for OLED, etc.
Net Sales	Light	Discharge Iamp	63.5	61.0	▲2.5	<ul> <li>Forex impact of the stronger yen</li> </ul>
•	Sources Business	Halogen lamp	13.0	12.0	▲1.0	<ul> <li>Falling market prices driven by an increasingly fierce competitive</li> </ul>
		Sub-total	76.5	73.0	▲3.5	landscape in each market
	Other	Machinery for industrial use and other	2.0	2.0	-	
	Total		190.0	170.0	▲20.0	
Operati	Operating Income		13.5	9.0	▲4.5	15 USHIO

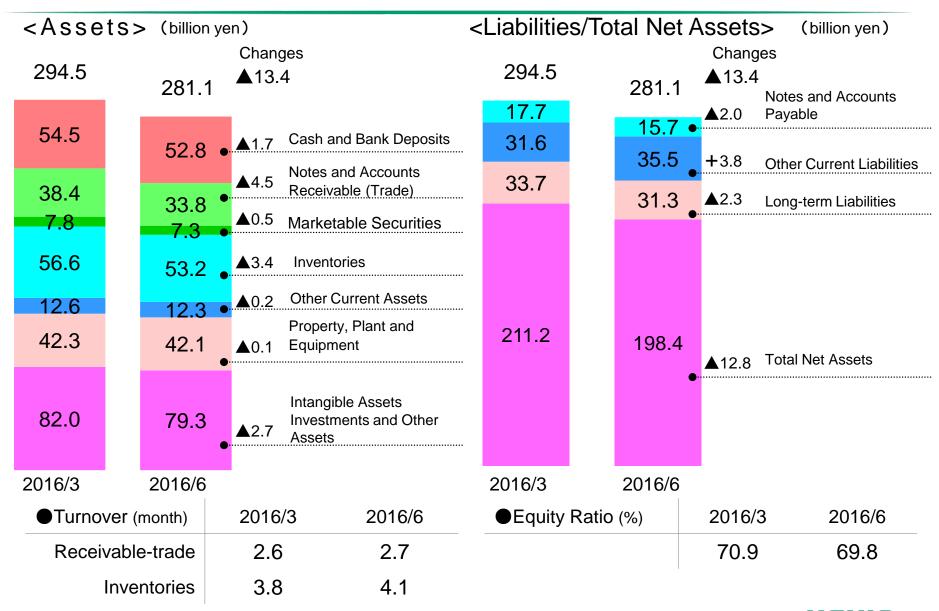
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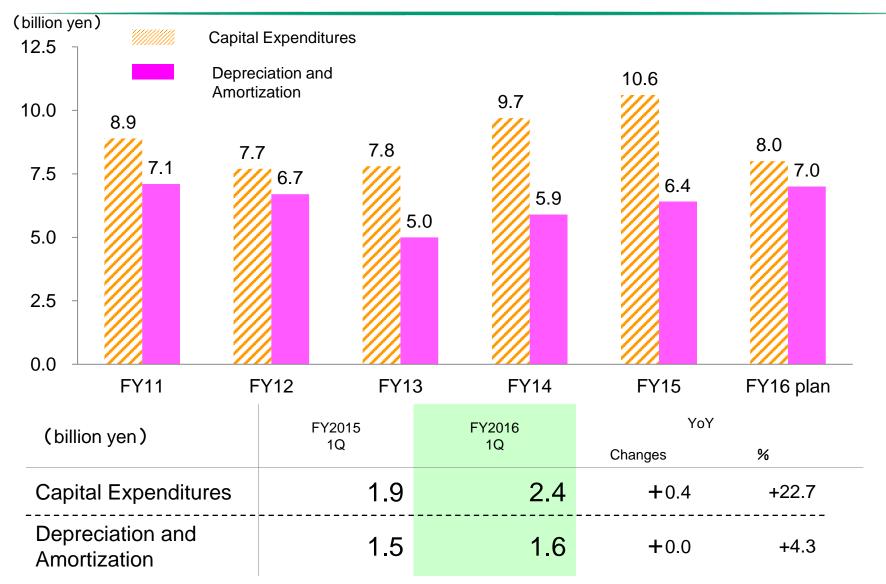


#### **Reference: Balance Sheet**





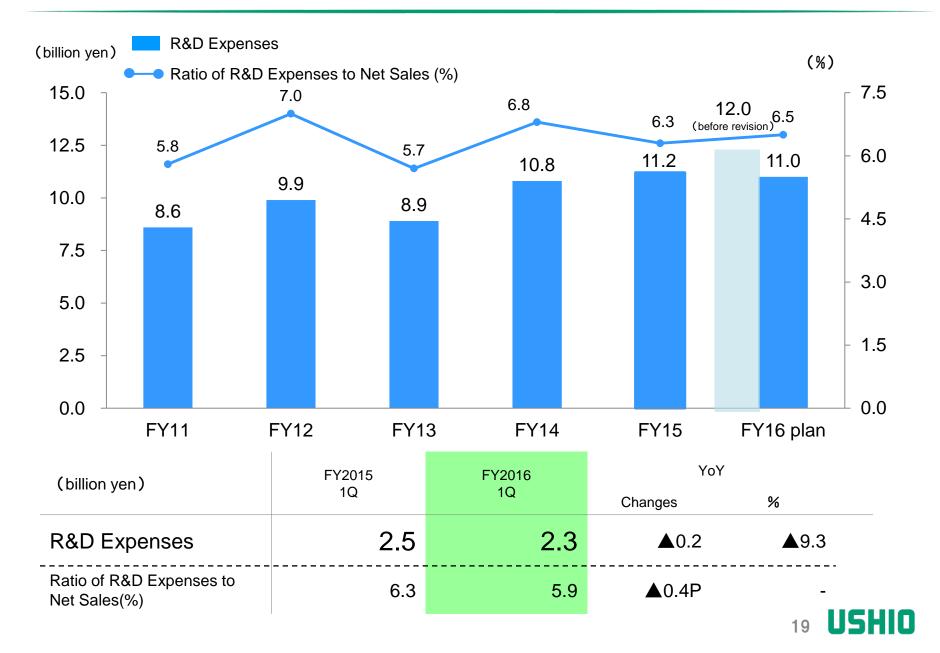
## **Reference: Capital Expenditures, Depreciation and Amortization**



Note 1. Capital Expenditures = Property, plant and equipment + Intangible assets (excluding goodwill) Note 2. Increase of goodwill is not included in Capital Expenditures in both FY15\_1Q and FY16\_1Q



#### **Reference : R&D Expenses**



#### Reference: Other Income and Expenses, Extraordinary Income and Losses **《1Q》**

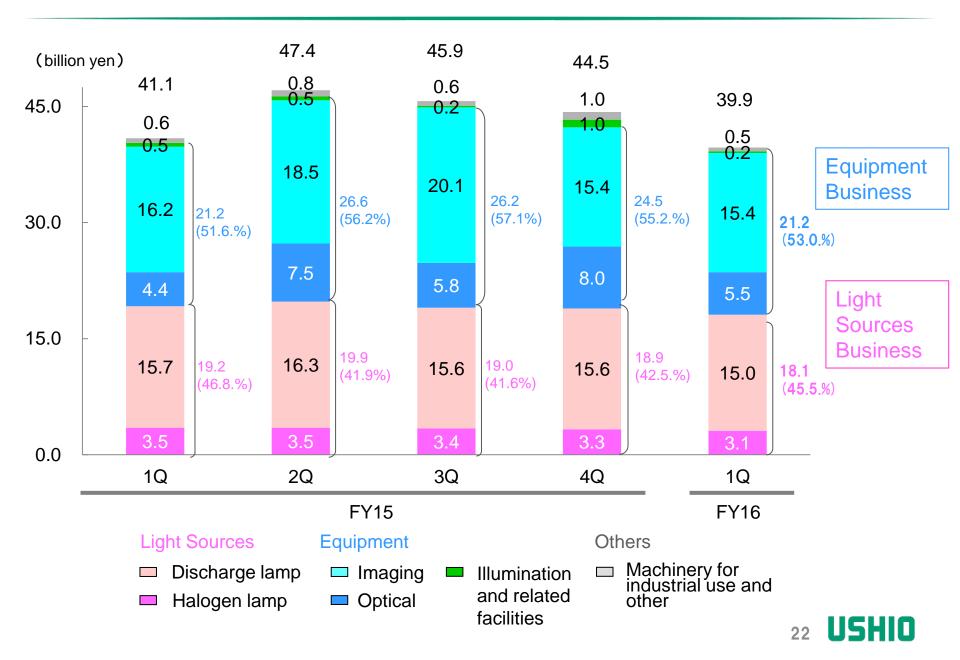
(billion yen)	FY15	FY16	YoY	(billion yen)	FY15	FY16	YoY
Other Income	1.0	0.8	▲0.2	Extraordinary Income	1.6	0.1	▲1.5
Dividend	0.5	0.6	+0.0	Gain on sales of non-current assets	1.0	0.0	▲1.0
Exchange Gain	0.1	0.0	▲0.1	Gain on liquidation of subsidiaries and associates	0.0	0.1	+0.1
Other	0.4	0.2	▲0.1	Gain on bargain purchase	0.5	0.0	▲0.5
Other Expenses	0.1	1.4	+1.2	Other	0.0	0.0	▲0.0
Exchange Loss	-	0.9	+0.9	Extraordinary Losses	▲0.0	▲0.1	▲0.1
Other	0.1	0.4	+0.3				
Other Income and	0.9	▲0.5	▲1.5	Relocation expenses	-	▲0.1	▲0.1
Expenses	0.0	<b>_</b> 0.0	<b>_</b> 1.0	Other	▲0.0	▲0.0	▲0.0

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## **Reference: Comparison to Previous Quarter 《QoQ》**

《QoQ》					¦	siness seg	jment»		
	FY15	FY16	Q	bQ	(billion yen)	FY15	FY16	Qo	Q
(billion yen)	4Q	1Q	Changes	%	Segment	4Q	1Q	Changes	%
				A 10.0	Equipment B	usiness			
Net Sales	44.5	39.9	▲4.5	▲10.3	Net Sales	24.5	21.2	▲3.3	▲13.8
Operating Income	2.6	0.9	<b>▲</b> 1.6	▲62.6	Operating Income	0.0	▲0.7	▲0.8	-
Operating Income (%)	5.9	2.4	▲3.4P	-	Operating Income(%)	0.3	▲3.6	<b>▲</b> 3.9P	-
Ordinary	4 -	0.4			Light Sources	s Busines	s		
Income	1.5	0.4	▲1.1	▲72.2	Net Sales	18.9	18.1	▲0.7	▲4.0
Profit Attributable to Owners of	1.5	0.1	<b>▲</b> 1.3	▲89.7	Operating Income	2.2	1.7	▲0.5	▲23.0
Parent		4.04	A / A =		Operating Income(%)	12.0	9.6	▲2.4P	-
EPS (yen)	11.98	1.24	▲10.7	▲89.6	Others				
FOREX (yen)					Net Sales	1.0	0.5	▲0.4	▲42.5
USD	118	111	▲7		Operating	0.1	0.0	▲0.1	-
EUR	129	125	▲4		Income	0.1	0.0	<b>_</b> 0.1	
	1				Operating Income(%)	12.8	▲3.3	▲16.1P	SHID

#### **Reference: Sales by Sub-segment**

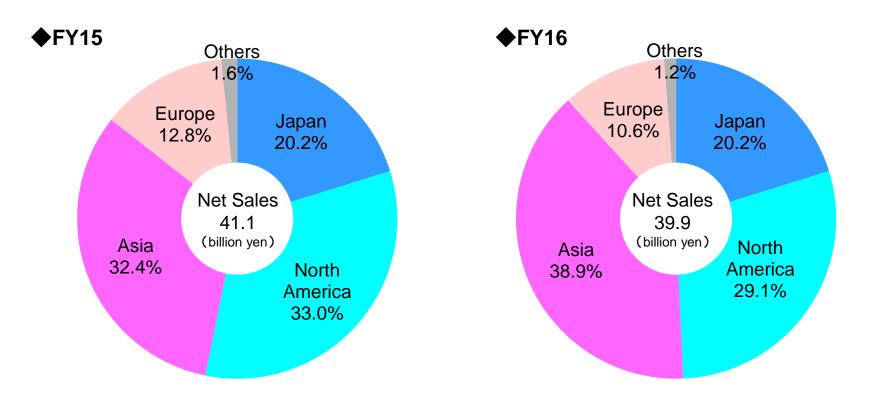


## Reference: Sales Ratio **《1Q》**

[North America, Europe]

Declined due to lower imaging equipment sales and the impact of the stronger yen [Asia]

Rose due to an increase in cinema-related sales primarily in China and higher sales of LCD-related equipment





## **Reference: Purchase of Treasury Stock**

		Amount	Number of Shares	Period
FY 2015	Results	2.0 billion yen	1,138K shares	May 12, 2015 ~ June 10, 2015
	Results	0.96 billion yen	640K shares	Feb. 1, 2016 <b>~</b> April 8, 2016
FY 2016	Results	0.86 billion yen	670K shares	May 12, 2016 ~ June 13, 2016
	Announced	2.0 billion yen	1,500K shares	August 1, 2016 ~ February 28, 2017





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