## 1st Quarter FY2016 Financial Results

## USHID

## USHIO INC.

July 29, 2016

This report contains forward-looking statements, including earnings forecasts, which are based on information currently available to the Company and on certain assumptions deemed to be reasonable. Please be advised that actual results may differ substantially from those forward-looking statements due to various factors.

* All figures in the material have been rounded down to the nearest billion yen.


# I. Financial Results for 1 Q FY2016 II. Future Prospects <br> III. Supplementary Information 

## Highlights of Financial Results for 1Q FY2016

## Consolidated Net Sales down 2.8\% year on year to $¥ 39.9$ billion Consolidated Operating Income down $58.1 \%$ year on year to $¥ 0.9$ billion

- Although urgent measures were taken to address a sharp deterioration in the business performance of imaging equipment, USHIO has judged that it will now be difficult to regain lost ground and achieve its earnings forecasts on a half-year and full-year basis. Accordingly, USHIO has revised down its earnings forecasts and will resolutely set out to achieve the revised earnings forecasts -


## Sales: 39.9 billion yen ( 1.1 billion yen YoY)

$\checkmark$ Main reason: a negative impact of $¥ 3.1$ billion on net sales due to the yen’s appreciation

## Operating Income: 0.9 billion yen ( $\mathbf{1 . 3}$ billion yen YoY)

$\checkmark$ Deteriorating profitability of imaging equipment, in addition to a negative impact of $¥ 0.4$ billion on earnings from the yen's appreciation

## Profit Attributable to Owners of Parent: 0.1billion yen

( 12.4 billion yen YoY)
$\checkmark$ Foreign exchange losses and the recording of gain on sales of non-current assets and gain on bargain purchase as extraordinary income
*FOREX 1Q FY2016 : 1 dollar = 111 yen

## Summary of Financial Results 1Q FY2016

| (billion yen) | $\begin{gathered} \text { FY2015 } \\ 1 Q \end{gathered}$ | $\begin{gathered} \text { FY2016 } \\ 1 Q \end{gathered}$ | Yoy |  | $\begin{gathered} 1 \mathrm{H} \\ \text { Forecast } \end{gathered}$ | \% of achievement (1H Fr2016) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales | 41.1 | 39.9 | (1.1 | (2.8 | 90.0 | 44.3 |
| Operating Income | 2.3 | 0.9 | 41.3 | 458.1 | 6.0 | 15.0 |
| Operating Income (\%) | 5.7 | 2.4 | A 3.2P | - | 6.7 |  |
| Ordinary Income | 3.3 | 0.4 | -2.8 | 487.0 | 6.5 | 6.2 |
| Profit Attributable to Owners of Parent | 2.6 | 0.1 | A2.4 | 493.9 | 4.7 | 2.1 |
| EPS (yen) | 20.18 | 1.24 | ©18.94 | 493.8 | 36.53 |  |
| FOREX (yen) |  |  |  |  |  |  |
| USD | 121 | 111 | (10 |  | 115 |  |
| EUR | 133 | 125 | ⑧ |  | 125 |  |

## Variation Analysis of Operating Income of 1Q

(Billion yen)


Note: Values of (A), (B), (C), and (D) exclude FOREX impact.

## Imaging Equipment Business

## Main Reasons for Deterioration in Business Performance

Reason (1) Profitability deteriorated mainly due to products sold at low prices, following a drop in unit prices and a review of inventory levels reflecting changes in the market environment and intensified competition.

| Main reason |  | Response and impact on performance |
| :--- | :--- | :--- |
| Cinema | Intensified competition due to <br> increased sales of low-priced <br> projectors by competitors in the <br> Chinese market, where small and <br> medium-sized projector units are <br> mainstream. | (Response) <br> Maintained market share by reducing <br> sales prices <br> (Impact on performance) <br> Profitability deteriorated, despite <br> increase in sales volume |
|  |  | (Response) <br> Adjusted inventory levels of products <br> General <br> imaging |
|  | Sluggish sales of low-end and <br> middle-range projectors due to <br> increased market penetration of <br> alternative products such as flat <br> panel displays in the projection field <br> based on changes in the marke demand <br> environment (through selling at low <br> prices and other means) <br> (Impact on performance) <br> Profitability deteriorated mainly due to <br> products sold at low prices |  |

Reason (2) Higher purchasing costs (impact of forex movements and other factors at the time of purchase)

## Performance Enhancement Measures in the Imaging Equipment Business

## - Performance enhancement measures

Reduce fixed costs by implementing restructuring
> Reduce personnel costs (freeze new recruitment, reduce headcount, reduce bonuses, etc.)
> Reduce other operating expenses (reduce IT, advertising and other expenses)

- Address changes in the market environment
(1) Accelerate reduction in production costs by reshaping the production system (reduce by more than $10 \% \mathrm{YoY}$ )
$>$ Revise the production ratio between Canada and China from 6:4 to 5:5.
(2) Strengthen earnings power by revising the business model by product, region and field
$>$ Reduce administrative costs and make other improvements by introducing a distributor model in regions with low profitability
(3) Bolster high-end projectors, an area of strength for USHIO
$>$ Bolster high-end projectors, an area of strength for USHIO, to maintain competitiveness in the cinema field
$>$ Strengthen the lineup, after reviewing the inventory levels of low-end and middle-range projectors
(4) Steadily push ahead with the expansion of the total solution business


## Financial Results by Business Segments



## Light Sources Business Segment 《Net Sales》



Equipment Business Segment 《Net Sales》

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## Forecasts for 1H and Full-year FY2016

Half-year and full-year earnings forecasts announced on May 11, 2016 were revised as follows based on the forex impact and deteriorating performance in the imaging equipment business. The dividend forecast has not been revised.

| (billion yen) | $\begin{gathered} \text { OLD } \\ 1 \mathrm{H} \end{gathered}$ | NEW <br> 1H | Changes | \% | (billion yen) | $\begin{gathered} \text { OLD } \\ \text { FY2016 } \end{gathered}$ | $\begin{aligned} & \text { NEW } \\ & \text { FY2016 } \end{aligned}$ | Changes | \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | 90.0 | 80.0 | -10.0 | -11.1 | Net Sales | 190.0 | 170.0 | -20.0 | (10.5 |
| Operating Income | 6.0 | 2.5 | ©3.5 | - 58.3 | Operating Income | 13.5 | 9.0 | (4.5 | ©33.3 |
| Operating Income(\%) | 6.7 | 3.1 | -3.6P | - | Operating Income(\%) | 7.1 | 5.3 | A1.8P | - |
| Ordinary Income | 6.5 | 2.5 | -4.0 | © 61.5 | Ordinary Income | 14.5 | 10.0 | (4.5 | ©31.0 |
| Profit Attributable to Owners of Parent | 4.7 | 1.5 | A3.2 | © 68.1 | Profit <br> Attributable to Owners of Parent | 11.5 | 7.0 | (4.5 | ©39.1 |
| EPS (yen) | 36.53 | 11.72 | - 24.81 |  | EPS (yen) | 89.37 | 54.72 | -34.65 | - |
| FOREX (yen) | OLD | NEW | Changes | FOREX sensitivity: Amount of Impact from 1 yen fluctuations (full year) |  |  |  |  |  |
| USD | 115 | 105 | A10 |  | Net Sales | Operating Income |  |  |  |
| EUR | 125 | 115 | A10 | against USD | $\begin{gathered} \text { Approx. } \\ 1.0 \text { billion yen } \end{gathered}$ | Approx. 150 million yen |  | $12 \text { リSHD }$ |  |

## 1H FY2016/Full-year Forecast - Reasons for Operating Income Warning

(Billion yen)
13.5 A1.5


## Other

(B)
9.0


Operating Income
(NEW)

Note: Values of (A) and (B) exclude FOREX impact.

## 1H FY2016/Full-year Forecast - Operating Income 《YoY》



## Forecasts for FY2016 by Sub-segment

| (billion yen) |  | FY2016 <br> OLD | FY2016 <br> NEW | Changes | Reasons for Revision |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |

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## Reference: Balance Sheet



## Reference: Capital Expenditures, Depreciation and Amortization



## Reference: R\&D Expenses



Reference: Other Income and Expenses, Extraordinary Income and Losses《1Q》

| (billion yen) | FY15 | FY16 | YoY | (billion yen) | FY15 | FY16 | YoY |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Other Income | 1.0 | 0.8 | © 0.2 | Extraordinary Income | 1.6 | 0.1 | A1.5 |
| Dividend | 0.5 | 0.6 | +0.0 | Gain on sales of non-current assets | 1.0 | 0.0 | A1.0 |
| Exchange Gain | 0.1 | 0.0 | (0.1 | Gain on liquidation of subsidiaries and associates | 0.0 | 0.1 | +0.1 |
| Other | 0.4 | 0.2 | - 0.1 | Gain on bargain purchase | 0.5 | 0.0 | © 0.5 |
| Other Expenses | 0.1 | 1.4 | +1.2 | Other | 0.0 | 0.0 | ( 0.0 |
| Exchange Loss <br> Other | 0.1 | 0.9 0.4 | +0.9 +0.3 | Extraordinary Losses | A0.0 | A0.1 | A 0.1 |
| Other Income and Expenses | 0.9 | - 0.4 | ه1.5 | Relocation expenses Other | A0.0 | © 0.1 <br> © 0.0 | $\begin{array}{r} \boldsymbol{\Delta} 0.1 \\ \mathbf{\triangle} 0.0 \end{array}$ |
|  |  |  |  |  |  | 20 U5 | H\|I |

## Reference：Comparison to Previous Quarter 《QoQ》

| 《QoQ》 |  |  | QoQ |  | 《QoQ by business segment》 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| （billion yen） | $\begin{gathered} \text { FY15 } \\ 4 \mathrm{Q} \end{gathered}$ | $\begin{gathered} \text { FY16 } \\ 1 Q \end{gathered}$ |  |  | （billion yen） | FY15 | FY16 |  |  |
|  |  |  | Changes | \％ | Segment | 4Q | 1Q | Changes | \％ |
| Net Sales | 44.5 | 39.9 | （4．5 | A10．3 | Equipment Business |  |  |  |  |
|  |  |  |  |  | Net Sales | 24.5 | 21.2 | ©3．3 | 413．8 |
| Operating Income | 2.6 | 0.9 | $\Delta 1.6$ | A62．6 | Operating Income | 0.0 | A0．7 | （0．8 | － |
| Operating <br> Income（\％） | 5.9 | 2.4 | ③．4P | － | Operating Income（\％） | 0.3 | A3．6 | A3．9P | － |
| Ordinary Income | 1.5 | 0.4 | A1．1 | © 72.2 | Light Sources Business |  |  |  |  |
|  |  |  |  |  | Net Sales | 18.9 | 18.1 | © 0.7 | ©4．0 |
| Profit Attributable to Owners of | 1.5 | 0.1 | －1．3 | A89．7 | Operating Income | 2.2 | 1.7 | © 0.5 | 423．0 |
| EPS（yen） | 11.98 | 1.24 | （10．7 | A89．6 | Operating Income（\％） | 12.0 | 9.6 | A2．4P | － |
|  |  |  |  |  | Others |  |  |  |  |
| FOREX（yen） |  |  |  |  | Net Sales | 1.0 | 0.5 | © 0.4 | ©42．5 |
| USD | 118 | 111 | $\Delta 7$ |  | Operating | 0.1 | 0.0 | © 0.1 | － |
| EUR | 129 | 125 | $\Delta 4$ |  | Income |  |  |  |  |
|  |  |  |  |  | Operating Income（\％） | 12.8 | A3．3 | 416．1P | － |

## Reference: Sales by Sub-segment



## Reference: Sales Ratio《1Q》

## [North America, Europe]

Declined due to lower imaging equipment sales and the impact of the stronger yen [Asia]
Rose due to an increase in cinema-related sales primarily in China and higher sales of LCD-related equipment
-FY15



## Reference: Purchase of Treasury Stock

|  |  | Amount | Number of Shares | Period |
| :---: | :---: | :---: | :---: | :---: |
| FY 2015 | Results | $2.0$ <br> billion yen | 1,138K shares | May 12, 2015 ~ June 10, 2015 |
|  | Results | $0.96$ <br> billion yen | 640K <br> shares | Feb. 1, 2016 ~ April 8, 2016 |
| FY 2016 | Results | 0.86 <br> billion yen | 670K <br> shares | May 12, 2016 ~ June 13, 2016 |
|  | Announced | $2.0$ <br> billion yen | 1,500K shares | August 1, 2016 ~ <br> February 28, 2017 |

## USHIO

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