## 3rd Quarter FY2016 Financial Results

## USHID

## USHIO INC.

## January 31, 2017

This report contains forward-looking statements, including earnings forecasts, which are based on information currently available to the Company and on certain assumptions deemed to be reasonable. Please be advised that actual results may differ substantially from those forward-looking statements due to various factors.

* All figures in the material have been rounded down to the nearest billion yen.


## Main Points of Today's Presentation

> Net Sales and earnings decreased year on year (YoY) for the first nine months of the fiscal year ending March 31, 2017(FY2016)
> Made steady progress on performance enhancement measures in the imaging equipment business
> Maintained full-year forecasts

# I. Financial Results for the First Nine Months(1Q-3Q) FY2016 

II. Progress on Performance Enhancement Measures in the Imaging Equipment Business
III. Forecasts for FY2016
IV. Supplementary Information

## Highlights of Financial Results for the First Nine Months(1Q-3Q) FY2016

Consolidated Net Sales down 7.1\% year on year to $¥ 124.9$ billion Consolidated Operating Income down $45.4 \%$ year on year to $¥ 5.7$ billion - Full-year forecasts unchanged -

## Net Sales: 124.9 billion yen ( $\triangle 9.5$ billion yen YoY, down 7.1\%)

$\checkmark$ A negative impact of about $¥ 11.0$ billion on Net Sales due to the yen’s appreciation

## Operating Income: 5.7 billion yen ( 4.7 billion yen YoY, down 45.4\%)

$\checkmark$ A negative impact of about $¥ 1.6$ billion on earnings from the yen’s appreciation. Profitability of imaging equipment and mainstay discharge lamps decreased.

## Profit Attributable to Owners of Parent: 6.0 billion yen

( $\triangle 3.4$ billion yen YoY, down 36.2\%)
$\checkmark$ Business structural reform expenses of $¥ 0.5$ billion under extraordinary losses, gain on sales of investment securities of $¥ 1.4$ billion under extraordinary income

## Net Sales and Profitability for the First Nine Months(1Q-3Q) FY2016

| (billion yen) | $\begin{gathered} \text { FY2015 } \\ \text { 1Q-3Q } \end{gathered}$ | $\begin{gathered} \text { FY2016 } \\ \text { 1Q-3Q } \end{gathered}$ | YoY |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | Changes | \% |
| Net Sales | 134.5 | 124.9 | A9.5 | A 7.1 |
| Operating Income | *10.4 | 5.7 | -4.7 | (45.4 |
| Operating Income (\%) | 7.8 | 4.6 | -3.2P | - |
| Ordinary Income | 13.0 | 8.0 | A4.9 | -38.2 |
| Profit Attributable to Owners of Parent | 9.5 | 6.0 | A3.4 | -36.2 |
| EPS (yen) | *73.70 | 47.58 | -26.12 | -35.4 |
| FOREX(yen) | 122 | 107 | ©15 | - |
|  | 134 | 119 | ©15 | - |

*Provisional accounting treatment related to a business combination undertaken in the three months ended December 31, 2015 was determined at the end of FY2015. Key performance indicators and other metrics with respect to the nine months ended December 31, 2015 and the three months ended December 31, 2015 reflect important revisions to the initial allocations of acquisition cost, following the determination of the provisional accounting treatment.

## Variation Analysis of Operating Income (1Q-3Q)

(billion yen)
10.4 A1.6


A $¥ 4.7$ billion

Operating Income 1Q-3Q FY15

Deterioration in Imaging Equipment Business Performance (based on Gross Profit)
(A)

Increased
Depreciation of Goodwill
(B)
© 0.2 $+0.9$
5.7

Main components
Decline in SG\&A expenses at Christie $\quad+¥ 1.8$ billion Increase in SG\&A expenses due to new consolidations

A $¥ 0.7$ billion


(C)

Financial Results by Business Segments

| (billion yen) |  | $\begin{gathered} \text { FY } 2015 \\ \text { 1Q-3Q } \end{gathered}$ | $\begin{gathered} \text { FY } 2016 \\ 1 Q-3 Q \end{gathered}$ | YoY |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Changes | \% |
| Equipment | Net Sales | 74.1 | 68.9 | A5.2 | A 7.1 |
|  | Operating Income | 1.6 | - 0.0 | A1.6 | -102.9 |
|  | Operating Income(\%) | 2.2 | - 0.1 | 42.3P | - |
| Light Sources | Net Sales | 58.2 | 53.5 | (4.6 | A8.0 |
|  | Operating Income | 8.7 | 5.4 | ©3.2 | -37.0 |
|  | Operating Income(\%) | 14.9 | 10.2 | 44.7P | - |
| Others | Net Sales | 2.1 | 2.4 | +0.3 | +16.1 |
|  | Operating Income | 0.0 | 0.0 | A0.0 | ©97.4 |
|  | Operating Income(\%) | 2.4 | 0.1 | 42.3P | - |

Equipment Business Segment 《Net Sales》


## Light Sources Business Segment 《Net Sales》


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## Progress on Performance Enhancement Measures in the Imaging Equipment Business

Performance enhancement measures
Reduce fixed costs by implementing restructuring
$>$ Reduce personnel costs (freeze new recruitment, reduce headcount, reduce bonuses, etc.)


Completed headcount reduction largely as planned (As of the end of 1H)
> Reduce other operating expenses (reduce IT, advertising and other expenses)

As of December 31, 2016: Actual reduction in SG\&A expenses: $¥ 1.8$ billion (annual reduction plan: $¥ 2.3$ billion)

# Progress on Performance Enhancement Measures in the Imaging Equipment Business Announced at 2Q Earnings Presentation 

## Address changes in the market environment

> Measures are being implemented, benefits will be realized from next fiscal year onward

1. Accelerate reduction in production costs by optimizing the production locations (reduce by more than $10 \% \mathrm{YoY}$ )
(Revise the production ratio between Canada and China from 6:4 to 5:5

## Scheduled to achieve targets within next fiscal year

2. Strengthen earnings power by revising the business model by product, region and field
$>$ Reduce administrative costs and make other improvements by introducing a distributor model in regions with low profitability

## Already implemented in Australia and currently under consideration in Asia

3. Bolster high-end projectors, an area of strength for USHIO Group
$>$ Bolster high-end projectors, an area of strength for USHIO Group, to maintain competitiveness in the cinema field
> Strengthen the lineup, after reviewing the inventory levels of low-end and middle-range projectors


- Increase in the number of RGB laser projector installation sites :

Dolby cinema: 23 (June 30, 2016) $\rightarrow 50$ (as of early January 2017)
Non-Dolby Cinema such as the Christie brand: over 60

- Scheduled to continuously launch new products
4.Steadily push ahead with the expansion of the total solution business
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## Forecasts for FY2016 Net Sales by Sub-segment

| (billion yen) |  | 1Q-3Q | \% of achievement | Full-year plan (announced on der July 29) | Full-year forecasts |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Equipmen Business | Imaging Optical | 49.8 17.8 | 76.7 63.9 | 65.0 28.0 | Digital cinema projector (DCP) shipments are projected to surpass initial plans. General imaging sales should be weak |
|  | Illumination and related facilities | 1.1 | 59.3 | 2.0 | $\checkmark$ Although shipments of photoalignment equipment and lithography equipment (UX series) are expected |
|  | Sub-total | 68.9 | 72.5 | 95.0 | risk of postponement of acceptance inspections |
| Light Susines Busines | Discharge lamp | 44.3 | 72.7 | 61.0 | $\checkmark$ Demand for UV lamps, lamps for cinema, data projector lamps are |
|  | Halogen lamp | 9.2 | 77.2 | 12.0 | Halogen lamps should remain mostly flat |
|  | Sub-total | 53.5 | 73.4 | 73.0 |  |
| Others | Machinery for industrial use and others | 2.4 | 124.6 | 2.0 |  |
| Total |  | 124.9 | 73.5 | 170.0 | 14 USHID |

FY2016 Forecasts

## Maintained full-year forecasts


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## Reference: Comparison to Previous Quarters 《QoQ》

| (billion yen) | $\begin{gathered} \text { FY16 } \\ \text { 1Q } \end{gathered}$ | $\begin{gathered} \text { FY16 } \\ 2 Q \end{gathered}$ | FY16 | QoQ |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 3Q | Changes | \% |
| Net Sales | 39.9 | 42.5 | 42.4 | 0.0 | 0.1 |
| Operating Income | 0.9 | 2.1 | 2.5 | +0.4 | +20.1 |
| Operating Income (\%) | 2.4 | 5.1 | 6.1 | +1.0P | - |
| Ordinary Income | 0.4 | 2.6 | 4.9 | +2.3 | +88.2 |
| Profit Attributable to Owners of Parent | 0.1 | 1.6 | 4.2 | +2.5 | +150.3 |
| EPS (yen) | 1.24 | 13.24 | 33.15 | +18.66 | +128.8 |
| FOREX (yen) |  |  |  |  |  |
| USD | 111 | 104 | 106 | +2 | - |
| EUR | 125 | 115 | 116 | +1 | - |

## Reference：Comparison to Previous Quarters by Business Segments《QoQ》

| （billion yen） | （A） |  | （B） | （B－A） |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY16 | FY16 | FY16 | Qo |  |
|  | 1Q | 2Q | 3Q | Changes | \％ |
| Equipment Business |  |  |  |  |  |
| Net Sales | 21.2 | 24.0 | 23.6 | A0．4 | （2．0 |
| Operating Income | A0．7 | 土 0.3 | 1.0 | ＋1．4 | － |
| Operating Income（\％） | －3．6 | ©1．5 | 4.6 | ＋6．0P | － |
| Light Sources Business |  |  |  |  |  |
| Net Sales | 18.1 | 17.7 | 17.6 | $\Delta 0.0$ | © 0.3 |
| Operating Income | 1.7 | 2.3 | 1.4 | A0．8 | © 37.7 |
| Operating Income（\％） | 9.6 | 13.0 | 8.1 | 4．9P | － |
| Others |  |  |  |  |  |
| Net Sales | 0.5 | 0.7 | 1.1 | ＋0．4 | ＋65．7 |
| Operating Income | A0．0 | 0.0 | 0.0 | 土 0.0 | － 74.9 |
| Operating Income（\％） | －3．3 | 2.3 | 0.4 | A2．0P | － |

## Reference：Comparison to $3 Q$ last year 《QoQ》

| 《QoQ》 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| （billion yen） | $\begin{gathered} \text { FY15 } \\ 3 \mathrm{Q} \end{gathered}$ | FY16 <br> 3Q | QoQ |  |
|  |  |  | Changes | \％ |
| Net Sales | 45.9 | 42.4 | 土 3.4 | A 7.5 |
| Operating Income | 3.9 | 2.5 | ©1．3 | －34．3 |
| Operating Income （\％） | 8.6 | 6.1 | A2．5P |  |
| Ordinary Income | ＊5．4 | 4.9 | A0．5 | A9．1 |
| Profit Attributable to Owners of Parent | 4.0 | 4.2 | ＋0．1 | ＋3．8 |
| EPS（yen） | ＊31．60 | 33.15 | ＋1．55 | ＋4．9 |
| FOREX（yen） |  |  |  |  |
| USD | 121 | 106 | A15 |  |
| EUR | 133 | 116 | A16 |  |

＊For details，please see page 5
《QoQ by business segment》

| （billion yen） | FY15 | FY16 |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $3 Q$ | $3 Q$ | Changes | $\%$ |

## Equipment Business

| Net Sales | 26.2 | 23.6 | $\mathbf{\Delta} 2.6$ | 10.0 |
| :--- | ---: | ---: | ---: | ---: |
| Operating <br> Income | 1.1 | 1.0 | $\mathbf{\Delta} 0.0$ | $\mathbf{\Delta 3 . 3}$ |
| Operating <br> Income（\％） | $* 4.2$ | 4.6 | +0.3 P | － |

## Light Sources Business

| Net Sales | 19.0 | 17.6 | $\mathbf{\Delta 1 . 4}$ | $\mathbf{\Delta 7 . 5}$ |
| :--- | ---: | :---: | :---: | ---: |
| Operating <br> Income | 2.7 | 1.4 | $\mathbf{\Delta 1 . 2}$ | $\mathbf{\Delta 4 7 . 4}$ |
| Operating <br> Income（\％） | 14.3 | 8.1 | $\mathbf{\Delta 6 . 2 P}$ |  |
| Others | 0.6 | 1.1 | +0.5 | $\mathbf{+ 9 1 . 7}$ |
| Net Sales <br> Operating <br> Income | 0.0 | 0.0 | $\mathbf{\Delta 0 . 0}$ | $\mathbf{\Delta 8 2 . 1}$ |
| Operating <br> Income（\％） | 3.8 | 0.4 | $\mathbf{4 3 . 4 P}$ |  |

Reference: Other Income and Expenses, Extraordinary Income and Losses
《1Q-3Q》

| (billion yen) | FY15 | FY16 | YoY | (billion yen) | FY15 | FY16 | YoY |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Other Income | 2.9 | 2.9 | +0.0 | Extraordinary Income | 1.9 | 1.8 | A0.0 |
| Interest income | 0.5 | 0.5 | © 0.0 |  |  |  |  |
| Dividend income | 1.1 | 1.2 | +0.1 | Gain on sales of non-current assets | 1.0 | 0.4 | A 0.6 |
| Exchange gain | 0.7 | - | (0.7 | Gain on sales of investment securities | 0.2 | 1.4 | +1.2 |
| Realized and unrealized profit on trading securities | 0.1 | 0.3 | +0.2 |  |  |  |  |
|  | 0.2 | 0.6 | +0.4 | Gain on bargain purchase | 0.5 | - | © 0.5 |
| Other Expenses | 0.3 | 0.5 | +0.2 | Others | 0.0 | - | A0.0 |
| Interest expenses Exchange loss | 0.1 | 0.2 | +0.0 | Extraordinary Losses | 0.4 | 0.7 | +0.3 |
| Others | 0.1 | 0.0 | - 0.0 | Business structural reform expenses | - | 0.5 | +0.5 |
| Other Income and Expenses | 2.5 | 2.3 | A0.2 | Others | 0.4 | 0.2 | A0.1 |
|  |  |  |  |  |  |  | JНHIL |

## Reference: Net Sales by Sub-segment 《Quarter》

(billion yen)


## Reference: Sales Ratio《1Q-3Q》

[North America]

- Decline in sales of imaging equipment
- Yen's appreciation
[Asia]
- Increase in DCP sales in China


Others 1.1\%

## Reference : R\&D Expenses



## Reference: Balance Sheet



## Reference: Capital Expenditures, Depreciation and Amortization



## Reference : Cash Flow 《1Q-3Q》



## Reference: Purchase of Treasury Stock



## Press release: USHIO Establishes New Medical/Biotechnology Company in China

Establishment of an R\&D, manufacture and sales company for advanced medical and peripheral devices within China made possible via a joint venture between two of USHIO's wholly owned subsidiaries, USHIO (SUZHOU) CO., LTD. ("USHIO SUZHOU") and USHIO SHANGHAI, INC. ("USHIO SHANGHAI"), and Sun-Bio Medical Device Co., Ltd. ("Sun-Bio"), a Chinese medical device technology development and sales company

## About USHIO and Sun-Bio in China:

USHIO already manufactures and sells ultraviolet phototherapy devices for skin, animal blood testing equipment, and other medical devices within China, while Sun-Bio owns a patent for precancerous lesion diagnosis in addition to holding stable distribution channels with the Chinese government and local medical facilities.
New company:
With the establishment of the new company, USHIO plans not only to build an R\&D base and expand its market channels within China, but also to position the company as a primary base for the USHIO Group's medical and biotechnology ventures in Asia that can swiftly respond to the demands of its diverse markets.

## Future Plans:

The newly-built offices and factory of the new company are located in the Suzhou New District where the Jiangsu Medtech Innovation Hub, a part of China's national industrial development, is also located. The new company is expected to handle operations for USHIO's ultraviolet phototherapy devices for skin, animal blood testing equipment, and other existing devices starting March 2017, while sales of new products are expected by July of the same year.


# Press release: Successful First Light of High-Intensity EUV Light Source by USHIO INC. and Netherlands Organisation for Applied Scientific Research 

USHIO INC. announces that first light* of an extreme ultra-violet (EUV) light source was achieved at a facility for the Netherlands Organisation for Applied Scientific Research (hereinafter "TNO") on December 7, 2016.

The achievement is the result of a strategic partnership established between USHIO INC. and TNO in February of 2016 for the purpose of EUV technology development and with the goal of delivery by November of that same year and first light within the same year. The light source employs laserassisted discharge-produced plasma (Sn LDP) and will be used by TNO in research and development for EUV optical systems, masks, pellicles, etc. TNO will continue adjustments and tuning of the facility equipped with the light source with plans to start various research and evaluation services for companies and organizations around the world by April of 2017.

The practical application being advanced by USHIO INC. of light sources used to inspect high-precision masks is essential for establishing the EUV lithography process as a mass production technology, and the achievement made at this international research institute is an important milestone. USHIO INC. will continue to progress this recent technological advancement and to contribute to the advancement of the semiconductor manufacturing process.
※ The first light test is defined as: The first irradiation test conducted right after the
 light source part and the lithography part of the EUV system are connected.
http://www.ushio.co.jp/en/news/1002/2017-2017/500126.html
( Announced on January 16, 2017 )

## Reference: Glossary

| DCP | Digital Cinema Projector |
| :--- | :--- |
| OA | Office Automation |
| OLED | Organic Light Emitting Diode |
| EUV | Extreme Ultra Violet |

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